# AMENDMENT IN THE NATURE OF A SUBSTITUTE TO H.R. 1096

## OFFERED BY MS. BASS OF CALIFORNIA

Strike all after the enacting clause and insert the following:

#### 1 SECTION 1. SHORT TITLE.

2 This Act may be cited as the "Represent America3 Abroad Act of 2021".

#### 4 SEC. 2. FINDINGS.

5 Congress finds the following:

6 (1) As the United States becomes more racially 7 and ethnically diverse, the Department of State and the United States Agency for International Develop-8 9 ment (USAID) must continue to invest in policies to 10 recruit, retain, and develop the best and brightest 11 from the full spectrum of American society in order 12 to be better positioned to advance United States in-13 terests abroad.

14 (2) Foreign Service officers are America's face
15 to the world. Thus, the workforce must represent the
16 United States commitment to inclusion and diversity
17 in order to effectively advance American values on
18 the world stage.

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1 (3) The Department of State and USAID must 2 embrace policies that recruit professionals from the 3 broadest possible pool of talent and retain them in 4 order to significantly increase diversity in the For-5 eign Service. Timely action to increase diversity at 6 the mid-levels is crucial, as it takes approximately 7 nine years for an entry level Foreign Service officer 8 (class 6, 5, 4) to rise to the mid-ranks of the For-9 eign Service (class 3, 2, or 1).

10 (4) February and June 2020 reports by the 11 Government Accountability Office found barriers to 12 a diverse and inclusive workforce within the ranks of 13 the Foreign Service, especially at the mid-career and 14 senior levels. Individuals who are racial or ethnic mi-15 norities comprise only 24 percent at the Department 16 of State and 27 percent at USAID. At the executive 17 level, individuals who are racial or ethnic minorities 18 comprise only 13 percent at the Department of 19 State and 17 percent at USAID. This means that 20 the leadership is the least diverse level within the 21 Foreign Service.

(5) In the past, Secretaries of State have acknowledged the lack of workforce diversity and
pledged to take concrete steps to address the problem. In 2017, then-Secretary of State Rex Tillerson

recognized a great diversity gap in the Department
of State and former Secretary of State John Kerry
noted that in order to represent the United States,
the Department of State must have a workforce that
reflects the rich composition of its citizenry. Yet
there has been no concrete plan to address the lack
of diversity at the mid-career and senior levels.

8 (6) USAID has previously identified under-rep-9 resentation of specific groups in its workforce, but 10 staffing gaps, partly due to a lack of senior leader-11 ship attention, prevent the agency from adequately 12 addressing the issue.

13 (7) Congress authorized the creation of a 3-year 14 lateral entry pilot project under section 404 of the 15 Department of State Authorities Act, Fiscal Year 16 2017 (Public Law 114–323; 130 Stat. 1928) to 17 bring highly qualified individuals with special skills, 18 which the Department may lack, into the Foreign 19 Service at the mid-career level. Such a project would 20 not only allow the Foreign Service to supplement its 21 work force with those possessing complementary and 22 needed skills, but it would also serve as an avenue 23 to diversify the mid-level and senior ranks of the 24 Foreign Service. Yet, more than three years later, 25 the Department has failed to comply with the law.

# 1SEC. 3. DECLARATION OF NATIONAL INTEREST; STATE-2MENT OF POLICY.

3 (a) DECLARATION OF NATIONAL INTEREST.—Con4 gress declares that it is in the national interest of the
5 United States to ensure that the members of the United
6 States Foreign Service workforce be representative of the
7 American people.

8 (b) STATEMENT OF POLICY.—It shall be the policy
9 of the Department of State and of the United States
10 Agency for International Development—

(1) to strengthen the Foreign Service workforce
by bolstering the diversity of those who represent
Americans abroad;

(2) to treat the people of the Foreign Service
as its primary asset, and as such, hold as a central
tenet making strides in increasing minority representation at all levels of the Foreign Service workforce
to secure the country's national interests; and

(3) in accordance with the Foreign Service Act
of 1980, to attract highly qualified, mid-career professionals who are also American minorities, through
a pathway program for entry into the Foreign Service.

#### 24 SEC. 4. AUTHORIZATION.

25 (a) MODIFICATION OF LATERAL ENTRY FOREIGN
26 SERVICE PROGRAM.—Section 404 of the Department of

1	State Authorities Act, Fiscal Year 2017 (Public Law 114–
2	323; 130 Stat. 1928) is amended as follows:
3	(1) In subsection (a)—
4	(A) by striking "It is the sense of Congress
5	that the Foreign Service" and inserting the fol-
6	lowing: "It is the sense of Congress that—
7	"(1) the Foreign Service";
8	(B) by striking the period at the end and
9	inserting "; and"; and
10	(C) by adding at the end the following:
11	"(2) the lateral entry pilot program authorized
12	under this section should be an avenue for the For-
13	eign Service to diversify its mid-level ranks by in-
14	cluding applicants from traditionally under-rep-
15	resented groups in terms of racial, ethnic, and gen-
16	der diversity, and disability status.".
17	(2) By redesignating subsections (c) and (d) as
18	subsections (d) and (e), respectively.
19	(3) By inserting after subsection (b) the fol-
20	lowing:
21	"(c) Program Requirements.—The program au-
22	thorized under subsection (b) shall be implemented not
23	later than 60 days after the date of the enactment of this
24	subsection, and the Secretary shall—

1	"(1) ensure that not less than 50 percent of
2	program participants per year are placed in the For-
3	eign Service; and
4	((2)) include recruitment outreach for program
5	participation to—
6	"(A) diversity officers in the private sector;
7	"(B) all members of the Department's civil
8	service and recognized Department affinity
9	groups;
10	"(C) the civil service of other national se-
11	curity related Federal agencies; and
12	"(D) professional associations.".
13	(b) IN GENERAL.—Not later than 180 days after the
14	date of the enactment of this Act, the Secretary of State
15	shall establish a program, which shall be known as the
16	"Represent America Mid-Career Foreign Service Entry
17	Program" (in this section referred to as the "Program"),
18	to be administered jointly by the Director General of the
19	Foreign Service, the Director of Global Talent Manage-
20	ment of the Department of State, and the Chief Human
21	Capital Officer of the Office of Human Capital and Talent
22	Management of the United States Agency for Inter-
23	national Development, to identify, attract, and welcome
24	into the Foreign Service mid-career professionals who are
25	from minority groups.

1	(c) Elements of Program.—
2	(1) Program requirements.—The Secretary
3	of State shall carry out the following with respect to
4	the Program:
5	(A) Establish and publish eligibility cri-
6	teria for candidates to participate in the Pro-
7	gram.
8	(B) Carry out countrywide recruitment ef-
9	forts to attract highly qualified, mid-career pro-
10	fessionals from minority groups, such as at and
11	through the following:
12	(i) Community agencies and organiza-
13	tions.
14	(ii) Faith-based organizations.
15	(iii) Community events.
16	(iv) Professional associations.
17	(v) Colleges and universities, including
18	historically Black colleges and universities
19	and other minority-serving institutions
20	such as Hispanic-serving institutions,
21	Asian American and Native American Pa-
22	cific Islander-serving institutions, Amer-
23	ican Indian Tribally controlled colleges and
24	universities, Alaska Native and Native Ha-
25	waiian-serving institutions, Tribal colleges

1	and universities, Predominantly Black In-
2	stitutions, and Native American-serving,
3	Nontribal institutions.
4	(vi) Diplomats in residence.
5	(vii) Job fairs.
6	(viii) Newspaper/magazines/journals.
7	(ix) Radio stations and programs.
8	(x) Websites, webcasts, podcasts, and
9	other online channels.
10	(C) Recruit eligible candidates for the Pro-
11	gram.
12	(D) Develop a structured program that in-
13	cludes as part of the initial training, a class or
14	module that specifically prepares participants
15	for life in the Foreign Service, including con-
16	veying to such participants essential elements of
17	the practical knowledge that is normally ac-
18	quired during a Foreign Service Officer's initial
19	assignments.
20	(E) Include appropriate mentorship and
21	other career development opportunities, such as
22	leadership training, for Program participants.
23	(2) OVERALL QUALIFICATIONS.—In recruiting,
24	training, and assigning members of the Program,
25	the Secretary of State should seek highly qualified

minority individuals who are mid-career profes sionals—

3 (A) with diverse work experience who have
4 capabilities, insights, techniques, and experi5 ences that would serve to enrich the Foreign
6 Service workforce and empower it to perform
7 more effectively;

8 (B) with demonstrated knowledge of, expe-9 rience with, and interest in United States for-10 eign policy and national security and inter-11 national affairs, including knowledge of the af-12 fairs, cultures, and languages of other coun-13 tries;

14 (C) with demonstrable leadership skills and15 the potential for further growth;

16 (D) that demonstrate a track record of col17 laboration, team-building, and stakeholder man18 agement skills;

19 (E) with demonstrated capacity for critical
20 thinking and analytical skills, including the
21 ability to synthesize information into clear and
22 concise recommendations;

23 (F) with strategic thinking, and ability to24 solve complex problems;

(G) with flexibility, adaptability, and deter mination; and

3 (H) who are United States citizens with
4 worldwide service availability and who are able
5 to obtain appropriate security and medical
6 clearances.

7 (d) ADVANCEMENT FROM PROGRAM.—Candidates 8 who are accepted into the Program in accordance with the 9 qualifications and requirements of this section shall have 10 the opportunity to advance to the Foreign Service oral as-11 sessment for potential entry as the appropriate class of 12 mid-level Foreign Service officer in accordance with the 13 candidate's professional qualifications.

14 (e) MID-CAREER PROFESSIONAL DEFINED.—For 15 purposes of the Program, the term "mid-career profes-16 sional" means an individual who has the skills and experi-17 ence to serve as a mid-level Foreign Service officer (class 18 3, 2, or 1) and who meets any of the following criteria, 19 consistent with the merit-based principles and core precepts set forth in the Foreign Affairs Manual and Hand-20 21 book and in accordance with applicable requirements of 22 the Foreign Service Act of 1980:

(1) An individual with at least eight years of
professional experience and a bachelor's degree from
an accredited college or university in selected fields

of study representing the needs of the Department
 of State, including public policy, public administra tion, international law, international relations, polit ical science, foreign languages, business administra tion, economics, history, sociology, geography, social
 or cultural anthropology, statistics, or the human ities.

8 (2) An individual with at least seven years of 9 professional experience and a master's degree from 10 an accredited college or university in selected fields 11 of study representing the needs of the Department 12 of State, including any field specified in paragraph 13 (1).

(3) An individual with at least five years of professional experience and doctoral degree from an accredited college or university in selected fields of
study representing the needs of the Department of
State, including any field specified in paragraph (1).
(f) REPORTS.—

(1) INITIAL REPORT.—Not later than 180 days
after the date of the enactment of this Act, the Secretary of State shall submit to the Committee on
Foreign Affairs of the House of Representatives and
the Committee on Foreign Relations of the Senate
a report on a plan to establish the Program.

1	(2) ANNUAL UPDATE.—Not later than one year
2	after the submission of the report required under
3	paragraph (1) and annually thereafter, the Secretary
4	of State shall submit to the Committee on Foreign
5	Affairs of the House of Representatives and the
6	Committee on Foreign Relations of the Senate a re-
7	port on the status of the Program. Each such report
8	shall include the following information with respect
9	to the previous year:
10	(A) The number of candidates approved
11	for the Program.
12	(B) The number of candidates who began
13	participating, including anonymized information
14	on such candidates' backgrounds with respect
15	to education and prior work experience and
16	grade level at which the candidate entered the
17	Foreign Service.
18	(C) A breakdown of the number of partici-
19	pants recruited into and advancing from the
20	Program by ethnicity and sex.
21	(D) A disaggregation by Foreign Service
22	cone and post or mission (including identifying
23	whether the post is hard-to-fill) assigned to
24	each participant advancing from the Program.

(E) Program attrition rates and retention 1 2 data, including information on how such data 3 compares to the data reported in the most recent prior submission of such report. 4 (F) Information on recruiting efforts for 5 the Program, including an outreach strategy 6 7 detailing resources allocated to outreach, as well as where, how, and when outreach will be car-8 ried out. 9 (G) Information on efforts to improve the 10 11 efficacy of the Program and promote retention of Program participants. 12

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