## AMENDMENT IN THE NATURE OF A SUBSTITUTE TO H.R. 7673

## OFFERED BY MS. BASS OF CALIFORNIA

Strike all after the enacting clause and insert the following:

## l SECTION 1. SHORT TITLE.

- This Act may be cited as the "Represent America
- 3 Abroad Act of 2020".
- 4 SEC. 2. FINDINGS.
- 5 Congress finds the following:
- 6 (1) As the United States becomes more racially
  7 and ethnically diverse, the Department of State and
  8 the United States Agency for International Develop9 ment (USAID) must continue to invest in policies to
  10 recruit, retain, and develop the best and brightest
  11 from the full spectrum of American society in order

to be better positioned to advance United States in-

- terests abroad.
- 14 (2) Foreign Service officers are America's face 15 to the world. Thus, the workforce must represent the 16 United States commitment to inclusion and diversity
- in order to effectively advance American values on
- the world stage.

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| 1  | (3) The Department of State and USAID must              |
|----|---|
| 2  | embrace policies that recruit professionals from the    |
| 3  | broadest possible pool of talent and retain them in     |
| 4  | order to significantly increase diversity in the For-   |
| 5  | eign Service. Timely action to increase diversity at    |
| 6  | the mid-levels is crucial, as it takes approximately    |
| 7  | nine years for an entry level Foreign Service officer   |
| 8  | (class 6, 5, 4) to rise to the mid-ranks of the For-    |
| 9  | eign Service (class 3, 2, or 1).                        |
| 10 | (4) February and June 2020 reports by the               |
| 11 | Government Accountability Office found barriers to      |
| 12 | a diverse and inclusive workforce within the ranks of   |
| 13 | the Foreign Service, especially at the mid-career and   |
| 14 | senior levels. Individuals who are racial or ethnic mi- |
| 15 | norities comprise only 24 percent at the Department     |
| 16 | of State and 27 percent at USAID. At the executive      |
| 17 | level, individuals who are racial or ethnic minorities  |
| 18 | comprise only 13 percent at the Department of           |
| 19 | State and 17 percent at USAID. This means that          |
| 20 | the leadership is the least diverse level within the    |
| 21 | Foreign Service.  |
| 22 | (5) In the past, Secretaries of State have ac-          |
| 23 | knowledged the lack of workforce diversity and          |
| 24 | pledged to take concrete steps to address the prob-     |
| 25 | lem. In 2017, then-Secretary of State Rex Tillerson     |

| 1   | recognized a great diversity gap in the Department   |
|---|--|
| 2   | of State and former Secretary of State John Kerry  |
| 3   | noted that in order to represent the United States,  |
| 4   | the Department of State must have a workforce that   |
| 5   | reflects the rich composition of its citizenry. Yet  |
| 6   | there has been no concrete plan to address the lack  |
| 7   | of diversity at the mid-career and senior levels.  |
| 8   | (6) USAID has previously identified under-rep-   |
| 9   | resentation of specific groups in its workforce, but   |
| 10  | staffing gaps, partly due to a lack of senior leader-  |
| 11  | ship attention, prevent the agency from adequately   |
| 12  | addressing the issue.  |
|   |  |
| 13  | SEC. 3. DECLARATION OF NATIONAL INTEREST; STATE-   |
| <ul><li>13</li><li>14</li></ul>   | SEC. 3. DECLARATION OF NATIONAL INTEREST; STATE-<br>MENT OF POLICY.  |
|   |  |
| 14  | MENT OF POLICY.  |
| 14<br>15  | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Con-  |
| <ul><li>14</li><li>15</li><li>16</li><li>17</li></ul>                       | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Congress declares that it is in the national interest of the  |
| 14<br>15<br>16<br>17<br>18  | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Congress declares that it is in the national interest of the United States to ensure that the members of the United   |
| 14<br>15<br>16<br>17<br>18  | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Congress declares that it is in the national interest of the United States to ensure that the members of the United States Foreign Service workforce be representative of the   |
| <ul><li>14</li><li>15</li><li>16</li><li>17</li><li>18</li><li>19</li></ul> | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Congress declares that it is in the national interest of the United States to ensure that the members of the United States Foreign Service workforce be representative of the American people.  |
| 14<br>15<br>16<br>17<br>18<br>19<br>20                                      | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Congress declares that it is in the national interest of the United States to ensure that the members of the United States Foreign Service workforce be representative of the American people.  (b) STATEMENT OF POLICY.—It shall be the policy   |
| 14<br>15<br>16<br>17<br>18<br>19<br>20<br>21                                | MENT OF POLICY.  (a) Declaration of National Interest.—Congress declares that it is in the national interest of the United States to ensure that the members of the United States Foreign Service workforce be representative of the American people.  (b) Statement of Policy.—It shall be the policy of the Department of State and of the United States                                       |
| 14<br>15<br>16<br>17<br>18<br>19<br>20<br>21<br>22                          | MENT OF POLICY.  (a) DECLARATION OF NATIONAL INTEREST.—Congress declares that it is in the national interest of the United States to ensure that the members of the United States Foreign Service workforce be representative of the American people.  (b) STATEMENT OF POLICY.—It shall be the policy of the Department of State and of the United States Agency for International Development— |

| 1  | (2) to treat the people of the Foreign Service            |
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| 2  | as its primary asset, and as such, hold as a central      |
| 3  | tenet making strides in increasing minority represen-     |
| 4  | tation at all levels of the Foreign Service workforce     |
| 5  | to secure the country's national interests; and           |
| 6  | (3) in accordance with the Foreign Service Act            |
| 7  | of 1980, to attract highly qualified, mid-career pro-     |
| 8  | fessionals who are also American minorities, through      |
| 9  | a pathway program for entry into the Foreign Serv-        |
| 10 | ice.  |
| 11 | SEC. 4. AUTHORIZATION.                                    |
| 12 | (a) In General.—Not later than 180 days after the         |
| 13 | date of the enactment of this Act, the Secretary of State |
| 14 | shall establish a program, which shall be known as the    |
| 15 | "Represent America Mid-Career Foreign Service Entry       |
| 16 | Program" (in this section referred to as the "Program"),  |
| 17 | to be administered jointly by the Director General of the |
| 18 | Foreign Service, the Director of Global Talent Manage-    |
| 19 | ment of the Department of State, and the Chief Human      |
| 20 | Capital Officer of the Office of Human Capital and Talent |
| 21 | Management of the United States Agency for Inter-         |
| 22 | national Development, to identify, attract, and welcome   |
| 23 | mid-career professionals who are from minority groups     |
| 24 | into the Foreign Service.                                 |
| 25 | (b) Elements of Program.—                                 |

| 1  | (1) Program requirements.—The Secretary                |
|----|--|
| 2  | of State shall carry out the following with respect to |
| 3  | the Program:   |
| 4  | (A) Establish and publish eligibility cri-             |
| 5  | teria for candidates to participate in the pro-        |
| 6  | gram.  |
| 7  | (B) Carry out countrywide recruitment ef-              |
| 8  | forts to attract highly qualified, mid-career pro-     |
| 9  | fessionals from minority groups, such as the           |
| 10 | following:   |
| 11 | (i) Community agencies and organiza-                   |
| 12 | tions.   |
| 13 | (ii) Faith-based organizations.                        |
| 14 | (iii) Community events.                                |
| 15 | (iv) Professional associations.                        |
| 16 | (v) Colleges and universities, including               |
| 17 | historically Black colleges and universities           |
| 18 | and other minority-serving institutions                |
| 19 | such as Hispanic-serving institutions,                 |
| 20 | Asian American and Native American Pa-                 |
| 21 | cific Islander-serving institutions, Amer-             |
| 22 | ican Indian Tribally controlled colleges and           |
| 23 | universities, Alaska Native and Native Ha-             |
| 24 | waiian-serving institutions, Tribal colleges           |
| 25 | and universities, Predominantly Black In-              |

| 1  | stitutions, and Native American-serving,            |
|----|---|
| 2  | Nontribal institutions.                             |
| 3  | (vi) Diplomats in residence.                        |
| 4  | (vii) Job fairs.                                    |
| 5  | (viii) Newspaper/magazines/journals.                |
| 6  | (ix) Radio stations and programs.                   |
| 7  | (x) Websites, webcasts, podcasts, and               |
| 8  | other online channels.                              |
| 9  | (C) Recruit eligible candidates for the Pro-        |
| 10 | gram.   |
| 11 | (D) Develop a structured program that in-           |
| 12 | cludes as part of the initial training, a class or  |
| 13 | module that specifically prepares participants      |
| 14 | for life in the Foreign Service, including con-     |
| 15 | veying to such participants essential elements of   |
| 16 | the practical knowledge that is normally ac-        |
| 17 | quired during a Foreign Service Officer's initial   |
| 18 | assignments.  |
| 19 | (E) Include appropriate mentorship and              |
| 20 | other career development opportunities, such as     |
| 21 | leadership training, for Program participants.      |
| 22 | (2) Overall qualifications.—In recruiting,          |
| 23 | training, and assigning members of the Program,     |
| 24 | the Secretary of State should seek highly qualified |

| 1  | minority individuals who are mid-career profes-  |
|----|--|
| 2  | sionals—   |
| 3  | (A) with diverse work experience who have        |
| 4  | capabilities, insights, techniques, and experi-  |
| 5  | ences that would serve to enrich the Foreign     |
| 6  | Service workforce and empower it to perform      |
| 7  | more effectively;                                |
| 8  | (B) with demonstrated knowledge of, expe-        |
| 9  | rience with, and interest in United States for-  |
| 10 | eign policy and national security and inter-     |
| 11 | national affairs, including knowledge of the af- |
| 12 | fairs, cultures, and languages of other coun-    |
| 13 | tries;   |
| 14 | (C) with demonstrable leadership skills and      |
| 15 | the potential for further growth;                |
| 16 | (D) that demonstrate a track record of col-      |
| 17 | laboration, team-building, and stakeholder man-  |
| 18 | agement skills;                                  |
| 19 | (E) with demonstrated capacity for critical      |
| 20 | thinking and analytical skills, including the    |
| 21 | ability to synthesize information into clear and |
| 22 | concise recommendations;                         |
| 23 | (F) with strategic thinking, and ability to      |
| 24 | solve complex problems;                          |

| 1  | (G) with flexibility, adaptability, and deter-              |
|----|---|
| 2  | mination; and   |
| 3  | (H) who are United States citizens with                     |
| 4  | worldwide service availability and who are able             |
| 5  | to obtain appropriate security and medical                  |
| 6  | clearances.   |
| 7  | (c) Advancement From Program.—Candidates                    |
| 8  | who are accepted into the Program in accordance with the    |
| 9  | qualifications and requirements of this section shall have  |
| 10 | the opportunity to advance to the Foreign Service oral as-  |
| 11 | sessment for potential entry as the appropriate class of    |
| 12 | mid-level Foreign Service officer in accordance with the    |
| 13 | candidate's professional qualifications.                    |
| 14 | (d) Mid-Career Professional Defined.—For                    |
| 15 | purposes of the Program, the term "mid-career profes-       |
| 16 | sional" means an individual who has the skills and experi-  |
| 17 | ence to serve as a mid-level Foreign Service officer (class |
| 18 | 3, 2, or 1) and who meets any of the following criteria,    |
| 19 | consistent with the merit-based principles and core pre-    |
| 20 | cepts set forth in the Foreign Affairs Manual and Hand-     |
| 21 | book and in accordance with applicable requirements of      |
| 22 | the Foreign Service Act of 1980:                            |
| 23 | (1) An individual with 8+ years of professional             |
| 24 | experience and a bachelor's degree from an accred-          |
| 25 | ited college or university in selected fields of study      |

| 1  | representing the needs of the Department of State,         |
|----|--|
| 2  | including public policy, public administration, inter-     |
| 3  | national law, international relations, political science,  |
| 4  | foreign languages, business administration, econom-        |
| 5  | ics, history, sociology, geography, social or cultural     |
| 6  | anthropology, statistics, or the humanities.               |
| 7  | (2) An individual with 7+ years of professional            |
| 8  | experience and a master's degree from an accredited        |
| 9  | college or university in selected fields of study rep-     |
| 10 | resenting the needs of the Department of State, in-        |
| 11 | cluding any field listed in paragraph (1).                 |
| 12 | (3) An individual with 5+ years of professional            |
| 13 | experience and doctoral degree from an accredited          |
| 14 | college or university in selected fields of study rep-     |
| 15 | resenting the needs of the Department of State, in-        |
| 16 | cluding any field listed in paragraph (1).                 |
| 17 | SEC. 5. REPORTS.   |
| 18 | (a) Initial Report.—Not later than 180 days after          |
| 19 | the date of the enactment of this Act, the Secretary shall |
| 20 | submit to the Committee on Foreign Affairs of the House    |
| 21 | of Representatives and the Committee on Foreign Rela-      |
| 22 | tions of the Senate a report on a plan to establish the    |
| 23 | Represent America Mid-Career Foreign Service Entry         |
| 24 | Program.   |

| 1  | (b) ANNUAL UPDATE.—Annually thereafter, the Sec-        |
|----|---|
| 2  | retary shall submit to the Committee on Foreign Affairs |
| 3  | of the House of Representatives and the Committee on    |
| 4  | Foreign Relations of the Senate a report on the status  |
| 5  | of the Represent America Mid-Career Foreign Service     |
| 6  | Entry Program. Each such report shall include the fol-  |
| 7  | lowing information with respect to the previous year:   |
| 8  | (1) The number of candidates approved for the           |
| 9  | program.  |
| 10 | (2) The number of candidates who began par-             |
| 11 | ticipating, including anonymized information on such    |
| 12 | candidates' backgrounds with respect to education       |
| 13 | and prior work experience and grade level at which      |
| 14 | the candidate entered the Foreign Service.              |
| 15 | (3) A breakdown of the number of participants           |
| 16 | recruited into and advancing from the program by        |
| 17 | ethnicity and sex.                                      |
| 18 | (4) A disaggregation by Foreign Service cone            |
| 19 | and post or mission (including identifying whether      |
| 20 | the post is hard-to-fill) assigned to each participant  |
| 21 | advancing from the program.                             |
| 22 | (5) Program attrition rates and retention data,         |
| 23 | including information on how such data compares to      |
| 24 | the data reported in the most recent prior submis-      |
| 25 | sion of such report.                                    |

| 1 | (6) Information on recruiting efforts for the      |
|---|--|
| 2 | program, including an outreach strategy detailing  |
| 3 | resources allocated to outreach, as well as where, |
| 4 | how, and when outreach will be carried out.        |
| 5 | (7) Information on efforts to improve the effi-    |
| 6 | cacy of the program and promote retention of pro-  |
| 7 | gram participants.                                 |

