

Sabrina Corlette

Center on Health Insurance Reforms
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HEALTH POLICY EXPERIENCE

Georgetown University Health Policy Institute, Washington, DC Center on Health Insurance Reforms

Research Professor, Founder, and Center Co-Director, June 2010 to present
Direct policy research and analysis of federal and state laws and programs relating to private health insurance markets. Provide expertise, training and strategic advice to health insurance stakeholders on federal and state laws and programs, and prepare resource manuals, issue briefs, FAQs, fact sheets, blog posts and other resources to help health care stakeholders better understand private health insurance issues. Author research papers and speak regularly before large audiences; invited to provide testimony before U.S. Congressional committees multiple times. Chair of the Virginia Health Benefit Exchange Advisory Committee. Co-founded the Center on Health Insurance Reforms and manage multiple large grants and contracts.

Media appearances have included PBS NewsHour, NBC Nightly News, CBS This Morning, CNBC, and C-SPAN's *Washington Journal*. Quoted as health insurance expert in numerous national and local media outlets, including the *New York Times*, *CNN*, *Washington Post*, *Wall Street Journal*, *L.A. Times*, *Time Magazine*, *Politico*, American Public Media's *Marketplace*, *Kaiser Health News*, *Associated Press*, *Consumer Reports*, and on National Public Radio's *Morning Edition* and *All Things Considered*.

National Partnership for Women & Families, Washington, DC

Director of Health Policy Programs, November 2006 to May 2010
Provided strategic oversight and day-to-day direction for health policy programs of nonprofit, nonpartisan organization that uses public education and advocacy to promote access to quality health care, with an emphasis on insurance markets, health information technology, and Medicare payment and delivery policy. Led broad coalition of consumer, patient and labor stakeholders during the legislative debate over the Patient Protection and Affordable Care Act (ACA). Specific strengths include: policy research and development, legislative drafting, coalition leadership and relationship-building, public speaking, and management of a range of projects and personnel.

Hogan & Hartson LLP (now Hogan Lovells), Washington, DC

Attorney-at-law, September 2005 to October 2006; Summer Associate, 2004
Provided legal and strategic advice to clients on health care issues, with a particular emphasis on Medicare, Medicaid, HIPAA, biomedical research (NIH), and food and drug (FDA) law and policy. Monitored health care laws, regulations, and guidance and advocate on behalf of health industry clients. Researched and drafted legislation, legal memoranda, letters, regulatory comments, and briefing papers.

U.S. Senate Health, Education, Labor and Pensions Committee, Washington, DC

Professional Staff Member, February 1997 to April 2001

Served as a senior advisor to U.S. Senator Tom Harkin on national health care policy, including health insurance reform, NIH, HIPAA, FDA law, Medicare, and health service provider issues. Drafted, analyzed, negotiated, and successfully passed legislation. Planned and carried out legislative strategy and built coalitions. Briefed Senator for Committee hearings, mark-ups and Senate Floor debates. Drafted Floor and hearing statements, speeches, talking points, letters and briefing memos. Conducted meetings with constituents and representatives of interest groups. Spoke on behalf of the Senator at conferences, seminars, and other forums.

The White House, Washington, DC

Researcher/Assistant Speechwriter, January 1995 to January 1997

Researched and wrote speeches and talking points on health care, education, children's and welfare issues for First Lady Hillary Rodham Clinton.

**OTHER WORK
EXPERIENCE**

Fulbright & Jaworski, LLP, Austin, TX

Briefing Clerk, January 2004 to April 2004; Summer Associate, July 2004

Researched and drafted legal memoranda for health care litigation and transactional attorneys.

Hance Scarborough Wright Woodward & Weisbart, Austin, TX

Law Clerk, May 2003 to January 2004

Researched and drafted legal memoranda, briefs, correspondence, and pleadings on commercial and employment law issues. Assisted with trial preparation.

United States International University (USIU), Nairobi, Kenya

Institutional Development Officer, September 2001 to June 2002

Managed fundraising, grant-seeking, and public relations projects. Drafted and edited grant proposals, speeches, statements, and public relations documents.

**LEGISLATIVE
TESTIMONY**

Invited statement before the U.S. House Education and Labor Committee hearing, *Examining Threats to Workers with Pre-existing Conditions*, February 6, 2019. Available at https://edlabor.house.gov/imo/media/doc/Testimony_Corlette0206192.pdf.

Invited statement before the California Assembly Select Committee on Health Care Delivery Systems and Universal Coverage, *Achieving Better Access and Greater Value in California's Health Care System*, January 17, 2018. Available at http://healthcare.assembly.ca.gov/sites/healthcare.assembly.ca.gov/files/Sabrina%20Corlette%20slides_FINAL.pdf.

Invited statement before the U.S. Senate Homeland Security and Government Affairs Committee Hearing, *The History and Current Reality of the U.S. Health Care System*, September 2017. Available at: <https://www.hsgac.senate.gov/hearings/the-history-and-current-reality-of-the-us-health-care-system>.

Invited statement before the U.S. House of Representatives Committee on Energy and Commerce Subcommittee on Health Hearing: *Health Care Solutions: Increasing Patient Choice and Plan Innovation*, May 2016. Available at: <http://docs.house.gov/meetings/IF/IF14/20160511/104905/HHRG-114-IF14-Wstate-CorletteS-20160511.pdf>.

Invited statement before the U.S. House of Representatives Committee on Education and the Workforce Subcommittee on Health, Employment, Labor and Pensions Hearing: *Innovations in Health Care: Exploring Free-Market Solutions for a Healthy Workforce*, April 2016. Available at:

http://edworkforce.house.gov/uploadedfiles/testimony_corlette.pdf.

Invited statement before the U.S. Senate Health, Education, Labor and Pensions Committee Subcommittee on Primary Health and Retirement Security Hearing: *Small Business Health Care Challenges and Opportunities*, July 2015. Available at

<http://www.help.senate.gov/imo/media/doc/Corlette2.pdf>.

Invited statement before the U.S. House of Representatives Ways and Means Subcommittee on Health Hearing: *The Individual and Employer Mandates in the President's Health Care Law*, April 2015. Available at:

http://waysandmeans.house.gov/UploadedFiles/041415_HL_Corlette_Testimony_Final.pdf

Invited statement before the U.S. House of Representatives Energy and Commerce Subcommittee on Health Hearing: *Obamacare Implementation Problems*, November 2013. Available at <http://docs.house.gov/meetings/IF/IF14/20131114/101481/HHRG-113-IF14-Wstate-CorletteS-20131114.pdf>.

Invited statement before the U.S. Senate Health, Education, Labor and Pensions Committee Hearing: *A New, Open Marketplace: The Effect of Guaranteed Issue and New Rating Rules*, April 2013. Available at

<http://www.help.senate.gov/imo/media/doc/Corlette.pdf>

SELECTED PUBLICATIONS

S. Corlette and C. Monahan, *U.S. Health Insurance Coverage and Financing*, New England Journal of Medicine, December 2022.

S. Corlette, A. Schneider, M. Kona et al., *Assessing Federal and State Network Adequacy Standards for Medicaid and the Marketplace*, Robert Wood Johnson Foundation, March 2022.

S. Corlette, M. Kona, M. Houston, *Unleashing the Giant: Opportunities for State Employee Health Plans to Drive Improvements in Affordability*, Center on Health Insurance Reforms, June 2021.

S. Corlette, J. Hoadley, M. Kona, M. O'Brien, *Taking the Disputes out of Dispute Resolution*, Robert Wood Johnson Foundation, March 2021.

S. Corlette, R. Berenson, E. Wengle et al., *Impact of the COVID-19 Pandemic on Primary Care Practices*, Urban Institute, February 2021.

S. Corlette, E. Wengle, I. Hill, O. Hoppe, *Perspective from Brokers: The Individual Market Stabilizes While Short-term and Other Alternative Products Pose Risks*, Urban Institute, April 2020.

S. Corlette, E. Curran, R. Schwab, *Minimizing Risks to Patients in High-Stakes Provider-Payer Contract Disputes*, Robert Wood Johnson Foundation, March 2020.

S. Corlette, L. Blumberg, K. Lucia, *The ACA's Effect on the Individual Insurance Market*, Health Affairs, March 2020.

S. Corlette, R. Schwab, J. Giovannelli, and E. Curran, *States Seek to Improve Affordability, Expand Coverage Through Public Option and Medicaid Buy-in Proposals*, January 2020.

S. Corlette, J. Hoadley, K. Keith, O. Hoppe, *Assessing Responses to Increased Provider Consolidation in Six Markets: Final Report*, National Institute for Health Care Reform, October 2019.

S. Corlette, K. Lucia, K. Keith, O. Hoppe, *States Seek Greater Control, Cost-Savings by Converting to State-based Marketplaces*, Robert Wood Johnson Foundation, October 2019.

S. Corlette, O. Hoppe, *New York's 2014 Law to Protect Consumers from Surprise Out-of-Network Bills Mostly Working as Intended: Results of a Case Study*, Robert Wood Johnson Foundation, May 2019.

S. Corlette, K. Lucia, D. Palanker, O. Hoppe, *The Marketing of Short-Term Health Plans: An Assessment of Industry Practices and State Regulatory Responses*, Robert Wood Johnson Foundation, January 2019.

S. Corlette, J. Hoadley, K. Keith, O. Hoppe, *Assessing Responses to Provider Consolidation in Three Markets*, National Institute for Health Care Reform, November 2018.

S. Corlette, J. Hammerquist, P. Nakahata, *New Rules to Expand Association Health Plans: How Will They Affect the Individual Market?* The Actuary, May 2018.

S. Corlette, L. Blumberg, J. Holahan et al., *Insurers Remaining in the Affordable Care Act Markets Prepare for Continued Uncertainty in 2018, 2019*, The Urban Institute, March 2018.

S. Corlette, J. Volk, K. Lucia et al., *Stepping into the Breach: State Options to Protect Consumers and Stabilize Markets in the Wake of Federal Changes to the Affordable Care Act*, Robert Wood Johnson Foundation, August 2017.

S. Corlette, J. Hoadley, K. Lucia, and D. Palanker, *Small Business Health Insurance and the ACA: Views from the Market*, Robert Wood Johnson Foundation, July 2017.

S. Corlette, K. Lucia, J. Giovannelli, and D. Palanker, *Uncertain Future for Affordable Care Act Leads Insurers to Rethink Participation, Prices*, Robert Wood Johnson Foundation, January 2017.

S. Corlette and J. Hoadley, *Strategies to Stabilize the Affordable Care Act Marketplaces: Lessons from Medicare*, Robert Wood Johnson Foundation, August 2016.

S. Corlette, S. Ahn, K. Lucia, and H. Ellison, *Missed Opportunities: State-Based Marketplaces Fail to Meet Stated Policy Goals of Standardized Benefit Designs*, Urban Institute and the Robert Wood Johnson Foundation, July 2016.

S. Corlette, S. Ahn, H. Ellison, *Understanding the Consumer Enrollment Experience in Federally Facilitated Marketplaces*, Robert Wood Johnson Foundation and Center on Health Insurance Reforms, May 2016.

S. Corlette, S. Miskell, J. Lerche, J. Giovannelli, *Why are Many CO-OPs Failing? How New Nonprofit Health Plans Have Responded to Market Competition*, The Commonwealth Fund, December 2015.

S. Corlette, J. Volk, S. Ahn, *Big Data: A New Paradigm for Health Plan Oversight and Consumer Protection?* Robert Wood Johnson Foundation and Center on Health Insurance Reforms, August 2015.

S. Corlette, *Expert Voices: Small Business Health Insurance Coverage in a Post-ACA World*, National Institute for Health Care Management Foundation, June 2015.

S. Corlette, S. Ahn, J. Volk, *Before and After the Affordable Care Act: Consumers' Coverage Experience through the Eyes of State Consumer Assistance Programs*, Robert Wood Johnson Foundation and Center on Health Insurance Reforms, April 2015.

S. Corlette, L. Blumberg, E. Wengle, *Insurance Brokers and the ACA: Early Barriers and Options for Expanding their Role*, Center on Health Insurance Reforms and the Urban Institute, February 2015.

S. Corlette, J. Hoadley, S. Ahn, *Marketplace Renewals: State Efforts to Maximize Enrollment into Affordable Health Plan Options*, Center on Health Insurance Reforms and the Urban Institute, December 2014.

S. Corlette, K. Lucia, S. Ahn, *Implementation of the Affordable Care Act: Six-State Case Study on Network Adequacy*, Center on Health Insurance Reforms and the Urban Institute, September 2014.

S. Corlette, R. Berenson, J. Volk, J. Feder, *Narrow Provider Networks in New Health Plans: Balancing Affordability with Access to Quality Care*, Center on Health Insurance Reforms and the Urban Institute, May 2014.

S. Corlette, J. Volk, K. Lucia, *Real Stories, Real Reforms*, Robert Wood Johnson Foundation and Center on Health Insurance Reforms, October 2013.

S. Corlette, C. Monahan, K. Lucia, *Moving to High Quality, Adequate Coverage: State Implementation of New Essential Health Benefit Requirements*, Center on Health Insurance Reforms and The Urban Institute, August 2013.

J. Hoadley, S. Corlette, L. Summer, C. Monahan, *Launching the Medicare Part D Program: Lessons for the New Health Insurance Marketplaces*, Center on Health Insurance Reforms, June 2013.

S. Corlette, D. Downs, C. Monahan, B. Yondorf, *State Insurance Exchanges Face Challenges in Offering Standardized Choices Alongside Innovative Value-Based Insurance*, Health Affairs, February 2013.

S. Corlette, C. Monahan, K. Keith, K. Lucia, *Selling Health Insurance Across State Lines: An Assessment of State Laws and Implications for Improving Choice and Affordability of Coverage*, Center on Health Insurance Reforms, October 2012.

S. Corlette, K. Lucia, K. Keith, *Monitoring State Implementation of the Affordable Care Act in 10 States: Rate Review*, Center on Health Insurance Reforms and the Urban Institute, September 2012.

S. Corlette, J. Volk, *Active Purchasing for Health Insurance Exchanges: An Analysis of Options*, National Academy of Social Insurance, June 2011.

S. Corlette, J. Alker, J. Tuschner, J. Volk, *The Massachusetts and Utah Health Insurance Exchanges: Lessons Learned*, March 2011.

S. Corlette, J. Lundy, *Rate Review: Spotlight on State Efforts to Make Health Insurance More Affordable*, Kaiser Family Foundation, November 2010.

These and other research papers are available at <http://chir.georgetown.edu/publications.html>.

Founded CHIRblog and frequent contributor. Blogs are available at <http://chirblog.org/>.

Developed and contribute to the maintenance of close to 300 frequently asked questions for the Navigator Resource Guide on Private Health Insurance Coverage & the Health Insurance Marketplace. Available at <https://navigatorguide.georgetown.edu/>.

EDUCATION

The University of Texas School of Law, Austin TX, J.D., with high honors, 2005

- Order of the Coif
- University Chancellor-At-Large. One of 16 students selected based on highest GPAs in class
- Dean's Achievement Awards for the highest grade in the class for Contracts, Torts and Administrative Law
- Certificate of Excellence in Legal Research and Writing
- Robert S. Strauss Endowed Presidential Scholarship in Law

Harvard University, Cambridge, MA, B.A., cum laude, 1994

Concentration in History and Literature.

- Dean's List, all semesters
- Captain, Harvard Women's Swimming and Diving

OTHER

Member, D.C. Bar

Consumer Representative to the National Association of Insurance Commissioners, 2010-2014

Secretary and Membership Coordinator, Board of Directors, Alexandria Masters Swim Team, 2020-present