

Testimony of Steve McCoy  
State Treasurer, Georgia  
On Behalf of the  
National Association of State Treasurers  
before  
The House Subcommittee on Capital Markets  
and Government Sponsored Enterprises,  
Committee on Financial Services  
on  
“Examining the SEC’s Money Market Fund Rule Proposal”

September 18, 2013

Chairman Garrett, Ranking Member Maloney and members of the Subcommittee, thank you for providing the National Association of State Treasurers (NAST) the opportunity to testify on the Securities and Exchange Commission (SEC or Commission) proposal to reform money market funds. I am Steve McCoy, Treasurer for the State of Georgia, and Chair of the Banking and Cash Management Committee of NAST.

NAST is a bipartisan association that is comprised of all state treasurers or state finance officials with comparable responsibilities, from the United States, its commonwealths, territories and the District of Columbia.

State Treasurers, given their important role within the states of ensuring proper cash flow management, have a unique perspective on money market fund regulation.

**Importance of Proposed MMFs Reform to States**

Money market funds (MMFs) are an important investment and cash management tool for many state governments, their political subdivisions and respective instrumentalities. State and local governments rely upon MMFs as short-term investments that provide liquidity, preservation of capital, and diversification of credit risk. Many that use MMFs for short-term investing and cash

management needs have few viable alternatives that have the same or similar features of safety, return, liquidity and diversification of credit risk.

Also, as issuers of municipal debt, states rely on MMFs to buy short-term securities issued by states, local governments and authorities. MMFs are by far the largest purchasers of these short-term bonds, and if reforms limit the attractiveness of MMFs as an investment product, the demand for these bonds will decrease and the financing costs – borne at taxpayer expense – would increase.

Additionally, many states manage Local Government Investment Pools (LGIPs) to provide a safe and efficient investment for state and local government entities. However, changes to the regulation of money market funds, even though they are not registered with the Securities and Exchange Commission, could indirectly impact the operation and viability of LGIPs as a result of the Government Accounting Standards Board (GASB) Statements 31 and 59 requiring externally managed pools to be “2A-7 Like” in order to use amortized cost accounting.

### **Alternatives if MMFs are Not Viable Investments for State and Local Governments**

State Treasurers find MMFs an attractive investment when compared to bank deposits or investing directly in commercial paper. Treasurers, as financial stewards of their respective states, have been able to use well-regulated MMFs to improve return. State Treasurers also recognize that MMFs are not guaranteed or backed by the federal government, but MMFs are very transparent and the SEC’s 2010 amendments to Rule 2a-7 have made these funds safer and less subject to redemption pressure during periods of stress.

Bank deposits are only insured up to \$250,000 and state statutes typically require public fund deposits to be collateralized by marketable securities specified as eligible for pledging. For instance, in the State of Georgia, statutes require most state and local government deposits in banks to be secured by marketable securities valued not less than 110% of the deposits after the deduction of the amount of deposit insurance. The cost associated with collateralizing public bank deposits limits banks from providing competitively priced alternatives.

Investing directly in commercial paper also has transaction costs, custodial fees, less flexibility, and limited liquidity as it does not have an active secondary market. Importantly, another critical

distinction between MMFs and commercial paper is that MMFs allow for greater diversification of credit risks, whereas commercial paper tends to reduce the number of positions an investor has in its portfolio and requires investment staff with credit research training and resources.

### **NAST Support for 2010 amendments to Rule 2a-7**

In 2010, the Commission adopted, and NAST fully supported, amendments to Rule 2a-7 that increased the resiliency of money market funds. The changes increased liquidity and credit quality requirements, enhanced disclosures to require reporting of portfolio holdings monthly, shortened portfolio maturities, and permitted a suspension of redemptions if a fund broke the buck or is at imminent risk of breaking the buck. NAST believes these reforms have made money market funds more transparent, less subject to interest rate risk, and less susceptible to redemption demand pressure during periods of stress in the financial markets.

### **SEC's MMF proposal**

The Commission's proposed money market fund reforms include one or a combination of the following two alternatives: (1) require a floating Net Asset Value ("FNAV") for prime institutional money market funds, with exemptions for government MMFs (those that are invest at least 80% of their assets in federal government securities) and those considered "retail" MMFs (those that limit each shareholder's redemptions to \$1 million per day); and/or (2) require the imposition of liquidity fees if a fund's weekly liquid assets fall below a certain threshold (unless the fund's board determines such fee is not in the best interest of the fund), in conjunction with permitting redemption suspensions during times of market stress ("Fees and Gates"). The proposal also includes disclosure reforms, additional diversification requirements, and stress testing reforms.

NAST has worked with many state and local groups that are similarly concerned about implementation of the SEC proposal. Please find attached four letters co-signed by NAST and a broader coalition of concerned state and local groups. NAST hopes to work with the SEC and the Government Accounting Standards Board (GASB) to address the concerns described this testimony and in the NAST comment letter, which I have attached to this testimony.

### **Impacts on States as Investors of MMFs**

As explained above, states invest in MMFs as an efficient tool for managing large volumes of short-term liquid assets. MMFs that seek to maintain a stable net asset value per share are permitted investments for many states and local governments; however, variable or floating NAV MMFs generally are not permitted investments. Few other investment options permitted of states provide the same features MMFs offer: safety; return; liquidity; and stable NAV. NAST is concerned that significant changes to the regulation and structure of MMFs could make them less useful or suitable as cash management tools, thereby forcing states to turn to less liquid and perhaps lower yielding alternatives.

### **Impact on States as Short-term Issuers of Municipal Securities**

As issuers of short-term debt, states benefit from municipal MMFs that purchase such short-term securities. Although bank loans and purchases of notes by banks and other institutional investors are at times an option, municipal MMFs offer a reliable low-cost option for municipal borrowers.

If a floating NAV is applied to municipal MMFs it could lead to less investor demand in these funds, ultimately resulting in higher funding costs to issuers of short-term issuers of municipal securities. While the Commission suggests in its release that most investors in municipal MMFs are retail investors and could therefore avail themselves of the retail exemption from the floating NAV requirement, we understand that a significant portion of municipal MMFs balances is made up of institutional investors. Since municipal MMFs have been very stable through many market cycles and did not experience large redemptions in the 2008 financial crisis, imposing a floating NAV on such funds seems entirely unnecessary.

### **Indirect Impact on Local Government Investment Pools (LGIPs)**

The SEC's two proposed alternatives, FNAV and/or Fees and Gates, could pose significant risks to LGIP participants. First, allow me to provide background on LGIPs and their operation.

LGIPs have been created by several states and operated by State Treasurers or authorized governing boards for the exclusive benefit of governmental entities within each state. Unlike money market funds, LGIPs are not open for investment to the public. Instead, LGIPs exist to provide a

service to state and local government entities that otherwise would have difficulty investing public funds safely and efficiently. While each state's statutes governing LGIPs may be different, LGIPs generally accept deposits from cities, counties, colleges, school districts, and other state and local government entities. In some cases, the states that sponsor LGIPs commingle their own assets with those of the other LGIP participants to achieve economies of scale.

LGIPs are often used by participants as short-term investments for funds that may be needed on a day-to-day or near-term basis. Therefore, most participants use LGIPs for principal preservation and as an efficient cash management tool, including using LGIPs for operating liquidity or for investing proceeds used for debt repayment. State and local government entities are understandably loss averse because of the importance of protecting taxpayer money, but such entities may also have legal restrictions, budgetary constraints, investment limitations or liquidity requirements as reasons for their low risk tolerance.

LGIPs are exempt from SEC regulation under section 2(b) of the Investment Company Act because of their sovereign ownership. However, depending on future actions of the Governmental Accounting Standards Board (GASB), the Commission's proposed changes to money market fund regulation could have the unintended consequence of indirectly impacting the ability of some states to service LGIPs for their state and local government entities. The reason for this is that GASB reporting statements 31 and 59 reference the SEC's Rule 2a-7 governing money market funds. Therefore, while an LGIP is not registered with the SEC as an investment company, an LGIP that operates as a "2a-7 like" pool consistent with GASB rules must operate in a manner consistent with the SEC's Rule 2a-7, unless the GASB changes the reporting statements to recognize the unique characteristics of LGIP participants (state and local government entities), sponsors (states) and their statutory requirements.

Converting an LGIP to a floating NAV pool or imposing liquidity fees as a charge against participants' account balances would be in violation of some states' statutes and prudent investment policies. Governmental entities cannot tolerate loss of principal on operating funds, trust funds, or bond proceeds because they have no method of replenishing such losses.

Furthermore, LGIPs would be unable to avail themselves of the proposed retail or government fund exemptions.

A very large number of LGIP participants have minimal activity in their accounts (less than \$1 million daily). However, other participants have sizable accounts and routinely withdraw more than \$1 million per day for operating expenses or to make bond payments, making LGIPs unable to operate as “retail” and exempt from the FNAV proposal.

Most LGIPs would not fit in the government fund exemption. An election by a “2a-7 like” LGIP to use the government fund exemption would be problematic as it would lower yields and likely result in fewer participants and fund balances. In addition, such an LGIP could experience problems in an extremely low or negative interest rate environment, which would force LGIPs to purchase short-term government securities at negative yields. Even at zero or slightly positive rates, the overall yield on a government only pool would likely be too low for an LGIP sponsor to cover operating expenses and result in a loss of principal if the sponsor could not subsidize its operating costs.

## **Conclusions**

NAST believes the Commission’s 2010 MMF reforms have made MMFS more transparent, less subject to interest rate risk, more creditworthy and less susceptible to redemption demand pressure during periods of stress in financial markets. While NAST appreciates the Commission’s efforts in the regulation of money market funds, NAST remains concerned that some of the proposed changes will have unintended consequences for states, cities, counties and other municipal entities. If the Commission moves forward with additional changes to Rule 2a-7, we urge the Commission to: (a) understand not only the direct impact the rule would have on MMF investors and on short-term issuers of municipal securities, but also the indirect impact on LGIPs and the municipalities that invest in LGIPs; and (b) exempt municipal MMFs from the rule, just as federal government MMFs are exempted. In addition, if the Commission significantly modifies Rule 2a-7, we urge the GASB to consider the unique characteristics of state and local government entities, including their redemption histories, investment policies, and statutory requirements.

NAST stands ready to work with the Commission, GASB, and Subcommittee on these important issues.



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STATE TREASURERS

September 16, 2013

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The Council of

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Re: Comment on the Proposed Rulemaking on Money Market Fund Reform  
File No. S7-03-13

Dear Ms. Murphy:

The National Association of State Treasurers (“NAST”) appreciates the opportunity to provide comments on the proposed rulemaking of the U.S. Securities and Exchange Commission (the “SEC”) on money market funds (“MMFs”).<sup>1</sup> NAST is a non-partisan membership organization composed of all state treasurers, or state finance officers with comparable responsibilities, from the United States, its commonwealths, territories and the District of Columbia. As the chief investment officers of the states, state treasurers directly manage billions of dollars in state and local government funds. They have a direct stake in their respective states’ financial well-being as well as in the health of the nation’s economy. Treasurers diligently share their expertise in fiscal and investment matters with other government officials and with the general public. NAST seeks to provide educational conferences and webinars, publications, working groups, policy advocacy and support that enable states to pursue and administer sound financial policies and practices of benefit to the citizens of the nation.

We have divided our response into the following sections to address three distinct concerns State Treasurers have in regards to the SEC’s proposed rule changes. These three concerns are:

- I. Impact on Local Government Investment Pools (“LGIPs”)
- II. Burden on States as Purchasers of Money Market Funds (“MMFs”)
- III. Higher Funding Costs to Issuers of Short-term Municipal Securities

## I. Impact on Local Government Investment Pools (“LGIPs”)

Because of their sovereign ownership, LGIPs are exempt from SEC regulation under section 2(b) of the Investment Company Act. However, the proposed changes to Rule 2a-7, if adopted, could significantly harm the financial condition of state and local governments. Therefore, we believe it is important to provide comments to the SEC in connection with its proposed changes to Rule 2a-7.

In Section III(A)(6)(C) of the rulemaking release, the SEC requests comment as to the potential impact of the proposed rulemaking on LGIPs that operate as cash investment vehicles used exclusively for the investment of public funds.

LGIPs have been created by several states and operated by State Treasurers or authorized governing boards for the exclusive benefit of governmental entities within each state. LGIPs are created to provide a service to state and local government entities that otherwise would have difficulty investing public funds safely and efficiently. Although enabling legislation of each state’s LGIP is unique, they all share common objectives – to provide safety of capital and liquidity while optimizing interest for participating state and local entities. In most cases, they are designed to serve as short-term investments for funds that may be needed by participants on a day-to-day or near term basis. Most participants use LGIPs for both principal preservation and as a cash management tool. Consequently, LGIPs attract public fund investors who are unable or unwilling to tolerate even small losses. Such entities can be loss averse for a variety of reasons, including general risk tolerance, legal restrictions, budget constraints, investment limitations, or liquidity requirements.

Unlike MMFs, LGIPs are not open for investment to the public. Eligibility to invest in LGIPs is determined by state statutes, and accountholders must be approved prior to investing. LGIPs are not designed to compete with the private sector for investment dollars. LGIPs accept deposits from cities, counties, colleges, school districts, authorities and other government entities that need to safeguard operating funds, trust funds, bond proceeds, fiduciary funds, reserve funds and other funds that must remain liquid. Additionally, some states that sponsor LGIPs commingle their own assets with those of LGIP participants to benefit from economies of scale. In such cases, the State that administers the LGIP is often the largest accountholder.

Many, but not all LGIPs are indirectly impacted by the SEC as a result of references to Rule 2a-7 in Governmental Accounting Standards Board (GASB) reporting statements 31 and 59. Rule 2a-7 allows MMFs to use amortized cost to report net assets. A “2a-7 like” pool is not registered with the SEC as an investment company, but nevertheless has a policy that it will, and does, operate in a manner consistent with Rule 2a-7. Also as GASB 31 explains, governmental external investment pools that are “2a-7 like” pools are permitted to report their investments at amortized cost. GASB 59 (issued June 2010) clarified GASB 31 to indicate that a “2a-7 like” pool, as described in GASB 31, is an external investment pool that operates in conformity with SEC Rule 2a-7 as promulgated under the Investment Company Act of 1940, as amended. According to GASB 59, to qualify as a “2a-7 like” pool, the pool should satisfy all SEC

requirements of Rule 2a-7, including that a group of individuals fulfills the functions of a board of directors.

State and local governments are permitted to use amortized cost accounting to value short-term debt instruments with a remaining maturity of up to one year that are held directly or through a single-government pool (“internal pools”). Under current GASB and many states’ accounting guidance, LGIPs that accept investors from more than one governmental entity (“external pools”) are also permitted to use amortized cost to value portfolio assets under any of several different sets of conditions. GASB Statements 31 and 59 prescribe use of amortized cost by external pools to conform to most Rule 2a-7 requirements. This method is available to those LGIPs that voluntarily comply with Rule 2a-7 and operate as “2a-7 like” external pools. The specific conditions of Rule 2a-7 referenced in the guidance supportive of this accounting treatment include asset quality, portfolio maturity, liquidity, and diversification requirements. These conditions in the current Rule 2a-7 help assure the stable asset value of LGIP portfolios.

LGIP participants have limited investment alternatives that vary from state to state. Individual state statutes specify eligible investments, which typically include, but are not limited to, collateralized bank deposits, U.S. treasuries and agencies, and in some states, MMFs. Should some LGIPs that operate as “2a-7 like” pools find themselves unable to adjust to the proposed Rule 2a-7 changes, they may have to scale back or cease operations. This would cause participants to seek other legally eligible investment alternatives for potentially billions of dollars. Numerous governmental entities, many with little or no investment experience would face losing the most reliable and cost-effective investment vehicle they have depended on, some for nearly forty years, without a problem. Should such disruption occur, most local government participants would likely look to their local banks for investing the cash. However, acceptance of governmental deposits is costly and burdensome to banks due to the high cost of collateralizing public bank deposits, a common requirement among most states to safeguard public funds. Banks without an existing relationship with a local government may not have an appetite for additional deposits nor offer an attractive interest rate.

As stated above, public fund bank deposits are typically required by state statutes to be collateralized by marketable securities specified as eligible for pledging. For instance, in the State of Georgia, statutes require most state and local government deposits in banks to be secured by marketable securities valued not less than 110% of the deposits after the deduction of the amount of deposit insurance. If participants in Georgia’s \$9.3 billion LGIP were to seek local banks to accept their current LGIP deposits, banks could only accept those funds if they pledged over \$10 billion in eligible securities as collateral. Many local governments do not have the expertise or analytical tools to assess and monitor the financial strength of counterparties or determine the value and liquidity of pledged securities.

Also, local governments may not realize that some bank products carry unacceptable liquidity constraints imposed per the “Reserve Requirements of Depository Institutions (Regulation D)” which could prohibit government entities from having immediate access to their funds. Unlike private participants, governmental entities typically do not have the capability or

authorization to borrow funds to cover temporary shortfalls and therefore liquidity is paramount to their investment needs. As stated above, any liquidity constraints imposed by banks could result in payment defaults by municipalities.

Any disruption of LGIPs would force participants into direct investments that may not be suitable for their risk tolerance and would reduce their portfolios' diversification compared to investing in an LGIP. By pooling funds, participating governments benefit from economies of scale, full-time portfolio management, diversification and liquidity. LGIPs have investment staff, systems to evaluate securities, custodians for safekeeping assets, and the means to sustain these systems and services. Most LGIPs allow for daily or next day liquidity for participants. Also, LGIPs are typically low cost providers for budget-strapped governments. For instance, the costs to States to administer LGIPs is typically well below the management fees charged by most MMFs.

For the most part, LGIPs are typically buy and hold portfolios. Therefore, many securities that fall in the 2a-7 space are not actively traded. A lack of active trading means there is no true market value at the end of each day for these securities.

"Mark-to-Market" is a misnomer in the context of both LGIPs and MMFs. To calculate the daily or "shadow" NAV of a money market fund, most pricing services use a matrix to determine the value of these securities. Current market prices on a small subset of money market instruments that trade are extrapolated by the model to estimate the current value of most LGIP assets based on similarities and differences in maturity, credit risk and other historical pricing relationships. A set of amortized cost-like assumptions is factored into the model to extrapolate among the values of instruments that have different maturity dates. Model pricing is not a true market price, is not more accurate in establishing market values, and it is not devoid of amortized cost-like assumptions. The difference between this "mark-to-model" pricing of a portfolio and amortized cost pricing of the same portfolio is very small, and is not material in the context of the value of the shares, particularly where rounded to the nearest cent. It is noted in the SEC proposal "that the vast majority of money market fund portfolio securities are not valued based on market prices obtained through secondary market trading because the secondary markets for most portfolio securities such as commercial paper, repos, and certificates of deposit are not actively traded."<sup>1</sup> Thus the calculated NAV would prove to be a very costly and inaccurate assessment of the value of an LGIP. State LGIPs cannot afford such changes and the assessments would not benefit our participants. LGIP participants would be subjected to confusion, high costs, operational inefficiencies and heightened risk of errors.

Other LGIPs that are not "2a-7 like" pools are permitted to use amortized cost to value short-term money market portfolio assets (i.e. those assets with 90 or fewer remaining days to maturity) as well as certain longer-term "non-participating" money market instruments (i.e. non-marketable debt instruments that do not take market changes into account in redemption features). Changes to Rule 2a-7 will not change this. Moreover, as the SEC notes, amortized cost

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<sup>1</sup> 78 FR 36837 (June 19, 2013).

is not required to maintain a stable net asset value of \$1/share for an LGIP when prices are rounded to the nearest penny per share. GASB guidance does not require an LGIP to be a “2a-7 like” pool in order to round shares to the nearest penny or to attempt to maintain a price of \$1 per share. However, use of amortized cost to value portfolio assets is far more efficient than using “mark-to-model” pricing and is shown to be as reliable. A movement away from amortized cost accounting by LGIPs, to the extent indirectly triggered by changes to Rule 2a-7, would impose administrative and staffing burdens, significant expenses, slow settlement times, and increases in settlement risks for LGIPs. Particularly given the low interest rate environment, LGIPs would be unable to obtain funding from pool earnings to cover such expenses and the possibility of obtaining state appropriations in most cases is unlikely given tight state budgets and timing for consideration of budget matters. States may also face statutory prohibitions to assessing charges against existing participants for modifications that will affect future participants only, a group not necessarily composed of the same entities especially if a number of current participants leave the pool if the proposed changes were implemented.

It remains to be seen whether amendments to Rule 2a-7, prohibiting the use of amortized cost to value assets with remaining maturity of more than 60 days, as well as effectively banning penny rounding, would be applied to a “2a-7 like” LGIP. This could be interpreted as a condition for an LGIP using amortized cost to value portfolio assets of up to a year in remaining maturity and rounding shares to the nearest cent. Requiring “2a-7 like” LGIPs to use an accounting method other than amortized cost for assets with a remaining term over 60 days and not seek to maintain a stable NAV, as conditions to using amortized cost or penny rounding, would appear to be logically inconsistent. Therefore, such conditions would not seem to be elements of Rule 2a-7 that “2a-7 like” LGIPs would be required to follow.

The SEC’s two proposed alternatives, floating NAV and/or liquidity fees or gating, for amending rules that govern MMFs could pose significant risks to participants in LGIPs to the detriment of the financial condition of those municipal entities. As stated in the SEC’s current money market fund reform proposal, “We understand that investors use money market funds for cash management, and that lack of access to their money market fund investment for a long period of time can impose substantial costs and hardships.”<sup>2</sup> If an LGIP were to be gated, participants would have to wait for their money scheduled to be withdrawn to meet payroll, vendor payments and debt repayments. We acknowledge that over a 40-year period there have been a few LGIPS, two that we are aware of, that utilized gating in a crisis while the sponsor assessed its options. However, this is not a viable strategy that LGIPs should adopt as a means of operation. The problem with liquidity fees and gating alternatives for LGIPs would be that many participants could not afford to lose their liquidity or accept loss of principal. Public fund investments in LGIPs are typically earmarked for operational liquidity. Most LGIP participants do not have liquidity lines or other authorized methods to borrow funds should their operating funds become unavailable due to an LGIP being gated.

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<sup>2</sup> 78 FR 36888 (June 19, 2013).

With some LGIPs dating back to the 1970s, modifications to their structure would be highly problematic, expensive, time consuming and uncertain in terms of accomplishing well-intentioned, but unnecessary, modifications. Each state's enabling legislation differs, but many, if not most, require the state as its' sponsor to invest with the first priority being safety of participants' capital. Managing LGIPs to maintain a stable net asset value clearly satisfies that criterion, but converting to a floating NAV or imposing liquidity fees as a charge against participants' account balances would be in violation of some states' statutes and prudent investment policies. Governmental entities cannot tolerate a loss of principal on operating funds, trust funds, or bond proceeds because they have no method of replenishing such losses. State Treasurers and legislators would be hard pressed to approve legislation that would potentially harm their own local governments and state entities with deposits in their LGIPs.

Enabling legislation for numerous state and local entities allows such governmental bodies to invest in their respective state LGIP due to it maintaining a stable net asset value that protects principal and allows participants to withdraw funds as needed. Thousands of municipal bond indentures permit proceeds to be invested in the respective state LGIPs for the same reasons. In the proposal, the SEC notes that "Our floating NAV proposal, if adopted, may have implications for LGIPs. In order to continue to manage LGIPs, state statutes and policies may need to be amended to permit the operation of investment pools that adhere to rule 2a-7 as we propose to amend it. Because we are unable to predict how various state legislatures and other market participants will react . . . we do not have the information necessary to provide a reasonable estimate of the impact on LGIPs or the potential effects on efficiency, competition, and capital formation. We note, however, that it is possible that states could amend their statutes or policies to permit the operation of LGIPs that comply with rule 2a-7 as we propose to amend it." Although the SEC may be correct in stating that such statute and policy changes might be possible, in many states such actions would be impractical. It would not be feasible for some states to embark upon a course that would require legislative and even bondholder approvals in order to modify LGIPs to comply with MMF regulatory changes which, if adopted, could actually increase risk for LGIP participants and bondholders. To amend a state's investment statutes is time-consuming and uncertain, especially if the objective is to restructure LGIPs that have been proven safe and effective. Most state legislatures meet for a few months annually, but some state legislatures meet bi-annually. Even more problematic is the burden such changes would impose on municipal bond issuers with trust indentures that authorize investments in LGIPs in order to protect principal and provide ready access to funds.

The proposed SEC rule changes classify MMFs as either retail or institutional and provide an exemption for retail funds. Unlike private MMFs, LGIPs are not classified as either retail or institutional funds since eligible participants are defined by enabling legislation and range in size of account balances and transactions as well as financial sophistication. LGIPs are established and designed to serve a variety of unique investors – state and local entities of a wide range of sizes and needs – that often have no other permitted investment options that meet their investment needs. Most LGIPs experience cyclical asset flows based on tax payments and receipts, bond proceeds, and salary and benefit payments, to name a few. State Treasurers, as sponsors of LGIPs, must assure participants that portfolios are managed so that sufficient monies

are available to fund participants' withdrawal needs and their principal has not diminished. A very large number of LGIP participants carry small balances (less than \$1 million) and have minimal activity in their accounts. However, LGIPs also serve state and local governments that have sizeable accounts. Often participants use the LGIPs as a source of operating liquidity (some as an alternative to a bank DDA account) or for investing proceeds used for debt repayment. Some LGIP participants routinely withdraw more than \$1 million per day for operating expenses or to make bond payments. For many LGIPs, a small number of shareholders make up a substantial percentage of the fund and thus have withdrawals that are in excess of \$1 million. For example, in the State of Georgia, the Department of Revenue has partnered with the Office of the State Treasurer to set up LGIP accounts for those municipalities choosing to have their sales tax collections electronically transferred from the Department of Revenue to the LGIP. For the large metro counties in Georgia, these monthly deposits are over \$10 million per month. Eventually these funds are used for operating purposes and the draws for these large metro counties are well in excess of \$1 million per day. These counties are legally entitled to withdraw their sales tax collections as needed without charge or delay.

Although most LGIP participants do not meet the definition of a retail type shareholder based on the size of their withdrawals, their withdrawal history reveals that their behavior more closely models a retail type investor than an institutional type investor. As noted on page 73 of the SEC proposal, "Institutional shareholders tend to respond more quickly than retail shareholders to potential market stresses because generally they have greater capital at risk and may be better informed about the fund through sophisticated tools to monitor and analyze the portfolio holdings of the funds in which they invest."<sup>3</sup> However, LGIP participants, like retail investors, tend to be more patient. An appropriate assessment of the participants who typically use LGIPs was given by Kathryn L. Hewitt of the Government Finance Officers Association, as cited in footnote 72 of the proposal: "Most of us don't have the time, the energy, or the resources at our fingertips to analyze the credit quality of every security ourselves. So we're in essence, by going into a pooled fund, hiring that expertise for us...it gives us diversification, it gives us immediate cash management needs where we can move money into and out of it, and it satisfies much of our operating cash investment opportunities." The profile of many LGIP participants more closely models the mindset of retail investors in MMFs, meaning that LGIPs do not typically experience heavy redemptions based on participants' fear of credit issues, illiquid securities, or safer opportunities outside the LGIP. Furthermore, the stability of LGIPs is evidenced by their not being viewed as systemically important and therefore were not offered the same government guarantee as were MMFs in September 2008.

Likewise, most LGIPs do not and cannot fit in the "government only" category. An LGIP that traditionally has provided competitive rates to participants would risk tempting participants to withdraw funds looking for higher yielding, riskier options if the LGIP moved to convert to government only MMF in order to continue to use amortized cost. Both the lower yields and reduced deposits would produce financial hardships on LGIP sponsors who already operate at very slim margins. However, an election by a "2a-7 like" LGIP to use the government only

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<sup>3</sup> 78 FR 36856 (June 19, 2013).

exemption in the proposed rule changes would be problematic for another reason. Although government only MMFs seek to preserve principal and maintain liquidity, an LGIP designed to be a "2a-7 like" government only fund could experience problems in extremely low or negative interest rate environments. Government only funds are required to keep 30% weekly liquidity and may be forced to accept negative interest rates that would in effect erode principal. Purchasing securities carrying a negative yield, as short term U.S. Treasuries did on September 28, 2012, would violate state statutes and investment policies that treasurers first consider the probable safety of capital when buying any security. As stated above, most LGIPs must invest funds considering first the probable safety of capital and then the probable income to be derived. In a negative interest rate environment, particularly triggered by a flight to quality into securities backed by the full faith and credit of the U.S. government, LGIPs attempting to operate as 'government only' type pools would have no alternative but to purchase overnight repos backed by U.S. governments or short term U.S. Treasuries at negative yields. Even at zero or slightly positive rates, the overall yield on a government only pool would likely be too low to cover operating expenses and result in a loss of principal if the sponsor could not subsidize operations. Clearly, LGIPs seeking to protect accountholders by maintaining a stable NAV in times of market stress should not be constrained by rules requiring it to either violate investment statutes and policies designed to preserve principal or lose its ability to use the amortized cost method for valuing the pool.

GASB Statements 31 and 59 do not contemplate Rule 2a-7 providing options for sponsors to select from depending on the make-up of their participants, size of participants' withdrawals, history of withdrawals during times of financial stress or other factors. We hope GASB would provide clarification as to how external pools can continue utilizing amortized cost if Rule 2a-7 no longer prescribes a viable methodology for operating a stable net asset value pool which, as emphasized, is the primary objective of most LGIPs.

NAST agrees with the SEC's statements that changes to Rule 2a-7 do not directly or immediately apply to LGIPs. However, the SEC's proposals could affect LGIPs indirectly, depending on future actions of GASB and on individual states in establishing the operating and accounting standards for LGIPs. Changes to Rule 2a-7, whether moving to a floating NAV, which prohibits the use of amortized cost accounting in valuing portfolio assets, or imposing gating and liquidity fees, would require considerable time and expense for state and local governments. This would depend on the terms of each LGIP's requirements and whether sponsors opt to mirror the changes implemented by an amended Rule 2a-7. The process for each LGIP's sponsor to analyze the need and suitability of possible statutory or policy changes and, if necessary, drafting, lobbying, adopting, disclosing and implementing those changes, would burden government sponsors with significant costs in an environment without any revenue sources of funding such changes. There is also a great deal of uncertainty that such changes would be approved by the respective governmental bodies.

To the extent that LGIPs were indirectly forced into a floating NAV, or required to abandon use of amortized cost accounting, the usefulness of LGIPs to numerous state and local government entities would be greatly diminished. This would result in disruption as public sector

investors sought to redirect investments with few viable alternatives, especially for small to mid-size entities with limited bank or other counterparty willingness to accept collateralized interest-bearing deposits. State and local governments would face complex decisions in determining viable options for investing funds that have, historically, been deposited into stable value LGIPs. Legality, affordability, and suitability among other factors would substantially limit investment options for public sector investors.

Should the SEC adopt its proposed changes to Rule 2a-7 with an effective two-year phase-in period for MMFs, LGIPs would be at a distinct disadvantage that may prohibit continuation of any LGIP opting to be "2a-7 like". Since GASB regulations do not consider multiple options and exemptions for LGIPs to choose among in order to continue using amortized cost accounting, any consideration by GASB to amend its Statements 31 and 59 would take time to consider, possibly as long as two years. State treasurers could not even consider policy or statutory changes until GASB determined whether to amend its current regulations. In addition, state legislatures require significant time to research, debate, and promulgate legislative changes. Bond issuers also would require much time to explore whether indentures could be changed to protect bondholders if the prescribed investment in LGIPs would no longer be stable NAV. Alarming, LGIPs would have to continue to operate under great uncertainty while private MMFs adjust to new rule changes. This inequity would be extremely detrimental to LGIPs, sponsoring states, and all participants.

It is also disconcerting that, at a time that the SEC has proposed to put restrictions on MMFs to eliminate their using amortized cost accounting, federal banking agencies recently amended rules governing the accounting treatment of bank short-term investment funds ("STIFs"), which are a form of pooled investments used by bank trust departments as a MMF alternative to invest cash balances of state and local governments, trust accounts and pension plans.<sup>4</sup> The bank STIF rules were amended to include several aspects of SEC MMF rules, but continue to allow the use of amortized cost accounting to value portfolio assets, penny rounding to establish unit prices, and allow STIFs to seek to maintain a stable NAV of \$1/unit. As with Bank STIFs, there appears to be no overriding accounting, policy or legal reason to apply all aspects of the SEC's MMF rules to the accounting treatment of LGIPs.

## II. Burden on States as Purchasers of Money Market Funds

In addition to providing a response from NAST that addresses concerns associated with the effect on LGIPs, we believe it is useful to include insight and other valuable comments regarding states that invest in MMFs.

Many NAST members use MMFs extensively. As investors, states use MMFs as an efficient tool for managing large volumes of short-term liquid assets. MMFs that seek to maintain a stable value per share are permitted investments for many of our members, which rely on these funds to obtain ready liquidity, preservation of capital, and to provide diversification.

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<sup>4</sup> 12 C.F.R. 9.18(b) (4) (iii); 77 Fed. Reg. 61237 (Oct. 9, 2012).

Variable NAV MMFs generally are not permitted investments for our members for cash positions. Few other permitted investment options provide the same features of safety, return, liquidity, and stable market history as MMFs that seek to maintain a stable NAV.

NAST is concerned that major changes to the regulation and structure of MMFs could make them less useful or otherwise unsuitable to our members as a cash management tool.

### **III. Higher Funding Costs to Issuers of Short-term Municipal Securities**

In addition to providing a response from NAST that addresses concerns associated with the effect on LGIPs, as well as comments pertaining to states that invest in MMFs, we believe it is useful to include additional insight regarding states as issuers of short-term municipal securities purchased by MMFs.

As borrowers, states benefit from MMFs, particularly municipal funds, as purchasers of short-term debt issues.

Although bank loans and purchases of notes by banks and other institutional investors are usually an option, MMFs offer a reliable low-cost option for municipal borrowers. As a result, changes to MMF structure and regulation could impose significant costs and burdens on state and local governments and indirectly on our citizens.

NAST is also concerned that a floating NAV, if applied to municipal MMFs, could lead to an exodus of investors from those funds. This would reduce the availability of short-term municipal financing and drive up the cost of financing short-term borrowing needs. Access to short-term financing allows some state and local governments to bridge the timing gaps between tax revenues and budgeted expenditures. The SEC implies in its release that all investors in municipal MMFs are retail investors, and thus these funds could readily avail themselves of the "retail" exemption from the floating NAV requirement. We understand, however, that a significant portion of the balances in municipal MMFs is made up of institutional investors. Moreover, the "look through" provision in alternative one, which would look to the ultimate beneficial owners of omnibus accounts to set the daily \$1 million redemption limit for a retail fund, appears to have many operational and legal complexities that may make it far less suitable than the SEC suggests. These two factors could result in many investors leaving municipal MMFs and other MMFs not qualifying for the "retail" exemption from the variable NAV requirement contained in alternative one. Either outcome would lead to a decline in MMF assets, to the significant detriment to our members and their citizens. Given that municipal MMFs have been very stable through many market cycles and did not experience large redemptions during the 2008 financial crisis, imposing a floating NAV upon them as a means to address investor "runs" seems entirely unnecessary. Accordingly, NAST believes strongly that municipal MMFs should be similarly exempted from the Floating NAV and the Fees/Gates alternatives as is proposed for Government MMFs.

NAST is also concerned about the potential adverse impact upon our members' access to

financing from MMFs that could result from the SEC's proposal to eliminate the "25% basket" that currently permits MMFs to exceed the 10% limit on securities subject to guarantees and demand features from a single provider. Over the past two decades there has been a substantial reduction in the number of banks and insurance companies that provide credit support to municipal obligations. Due to the limited number of credit support providers for municipal obligations, the SEC's proposed change may have a particularly adverse impact upon state and local government access to financing from MMFs. Given the small number of credit support providers, the SEC's proposed change could effectively cap the aggregate amount of municipal debt that can be held by any single MMF regardless of the underlying credit of the issuers.

NAST is concerned that major changes to the regulation and structure of MMFs could cause a significant shrinkage of the MMF market thereby reducing their funding as a source of short-term financing for municipal entities.

### **CONCLUSION**

In conclusion, as evidenced in our comments above, NAST is concerned that the SEC would act to the detriment of state and local governments if it adopts either of the two proposed alternatives to Rule 2a-7 or a combination of the two. The most harm would be to the states that operate or otherwise have authorized LGIPs. Also, as investors, the value we derive from investing in MMFs with stable NAVs would reduce our efficiency and increase our costs. Third, MMF purchasers of our short-term debt would be unfairly treated in comparison with MMFs purchasing U.S. government obligations and their reduced appetite for municipal debt would drive up our cost of capital. As stated by the Investment Company Institute (ICI), "The SEC proposal favors financing the federal government over the funding needs of state and local governments. It is important to the taxpayer that all governmental financing achieve the lowest cost."<sup>5</sup>

NAST does not believe that further changes to the regulation of MMFs are needed. The SEC's 2010 amendments to Rule 2a-7 have worked as designed to significantly enhance MMF liquidity, credit quality, risk management, and transparency. Paul Schott Stevens, President and CEO of ICI, emphasizes "As members of the commission themselves noted, those 2012 proposals were drafted without a proper economic study on the impact of the 2010 reforms".<sup>6</sup> We do not believe additional changes are appropriate given the high costs for MMF sponsors to implement and administer especially since there is no evidence that the proposed changes would enhance the stability of MMFs or reduce systemic risks in the economy.

Furthermore, given that many state LGIPs operate as "2a-7 like" funds, the excessive costs and burdens to implement and maintain the proposed changes and modifications to proven cash management vehicles for municipal governments would put many LGIPs at risk of

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<sup>5</sup> ICI (8/27/13). *The Public Investor's Viewpoint [PowerPoint Slides]*. Retrieved From: *Money Market Fund Regulation Webinar*

<sup>6</sup> Paul Schott Stevens, "Top of the Ninth? The State of Play for Money Market Funds, June 19, 2013, [http://www.ici.org/pressroom/speeches/13\\_pss\\_crane\\_symposium](http://www.ici.org/pressroom/speeches/13_pss_crane_symposium), (accessed 8/27/2013).

Ms. Elizabeth M. Murphy  
September 16, 2013  
Page 12 of 12

participant withdrawals or ceasing operation due to insufficient funding especially in this low rate environment. It should be made clear by the SEC that any changes to reform MMFs are not intended to affect LGIPs. NAST believes the SEC should not implement any rule change that might be interpreted as attempting to coerce LGIPs to choose between compliance with Rule 2a-7 or prudently protecting their participants' capital and liquidity. Should Rule 2a-7 changes trigger unintended problems for state and local governments, the governments most strapped for funds and those in communities least served by large financial institutions will experience the greatest financial harm. The financial impact on state and local governments could well harm economic growth, market efficiency, jobs creation, competition, and credit worthiness of municipal governments across the U.S.

In summary, the SEC's proposed rule changes would be detrimental to competition, efficiency, and capital formation for our members as well as cities, counties, and other municipal entities. We do not believe additional changes to money fund regulation are needed at this time. If further changes are adopted, however, we urge the Commission to (a) include a comment that it is not the SEC's intent to promulgate changes to LGIPs, and (b) create an exemption for municipal money funds equivalent to that established for U.S. Government MMFs under the proposal. As State Treasurers concerned about the financial strength and integrity of states and all governmental units within our states, we appreciate this opportunity to offer our views on this matter.

Thank you for your consideration.

Sincerely,

A handwritten signature in black ink that reads "Manju Ganeriwala". The signature is written in a cursive, flowing style.

Manju S. Ganeriwala  
President, National Association of State Treasurers  
State Treasurer, Commonwealth of Virginia

Government Finance Officers Association  
International City/County Management Association  
National Association of State Auditors, Comptrollers and Treasurers  
National Association of State Treasurers  
National League of Cities  
National Association of Counties  
U.S. Conference of Mayors  
American Public Power Association  
Council of Infrastructure Financing Authorities

August 19, 2013

The Honorable Mary Jo White  
Chair  
U.S. Securities and Exchange Commission  
100 F Street, NE  
Washington, DC 20549

Dear Chair White,

The undersigned organizations listed above represent state and local governments and public infrastructure development agencies that rely on money market mutual funds (“MMMFs”) to meet their investment and short-term financing needs. Our organizations have long supported efforts to strengthen MMMFs while ensuring the preservation of this vehicle for cash management and financing of governments’ essential short-term needs.

On June 5, 2013, the Securities and Exchange Commission (“Commission”) approved proposed rules for MMMF reform (“Proposal”), which include the option of requiring a floating net asset value (“NAV”) for institutional prime and tax-exempt funds. We remain concerned about the impact of a floating NAV on our use of MMMFs for cash management and on these funds’ ability to provide municipal financing.

Forcing MMMFs to float their NAVs will create significant accounting, operational, and tax problems for investors and issuers. While we appreciate that the Commission acknowledges these problems, the Proposal provides no clear-cut solutions. Accordingly, we believe that it is incumbent upon the Commission to work jointly with other bodies and interested stakeholders to make certain that accounting, tax, and operational implications are fully addressed before the Proposal is finalized.

As a next step, we therefore request that the Commission convene a roundtable to discuss the issues that the Proposal—and particularly the option of requiring floating NAVs—raises for states and municipal governments, financing authorities, businesses, and others who rely on MMMFs for cash management and short-term financing.

Such a roundtable would afford the Commission and accounting and tax authorities an opportunity to collectively address the complicated repercussions of requiring MMMFs to float the NAV. Significant changes to investment policies, processes, and systems—including in many cases changes to state law—will be required to implement this alternative. The Proposal concedes as much, noting that the move to a floating NAV will necessitate complex and potentially costly changes to numerous financial and accounting systems. A roundtable would inform the Commission on the concerns of government finance

The Honorable Mary Jo White  
August 19, 2013  
Page 2

officials and the extent to which they may stop using MMMFs if unworkable regulations are implemented.

A floating NAV requirement for a broad category of MMMFs could also adversely affect states' ability to run local government investment pools ("LGIPs"). Many of these pools model their portfolio management on the risk-limiting provisions of SEC Rule 2a-7 in order to offer a stable \$1.00 share price. Changes to Rule 2a-7 that require a broad category of MMMFs to float their share prices could undermine the ability of LGIPs to provide cost-effective cash management for local governmental entities.

Given the many questions raised in the Proposal, we believe that convening a roundtable and continuing the dialogue with interested parties will aid the Commission in generating a more informed, effective rule. Such an approach will ensure that any potential regulatory changes aimed at MMMF reform will be consistent with the Commission's statutory responsibility to promote efficiency, competition, and capital formation. We appreciate the opportunity to continue working with the Commission on MMMF reform, and we would welcome the opportunity to discuss the logistical aspects of a roundtable, including prospective participants, in greater detail.

Sincerely,

Government Finance Officers Association, Dustin McDonald, (202) 393-0208  
International City/County Management Association, Beth Kellar, (202) 289-4262  
National Association of State Auditors, Comptrollers and Treasurers, Cornelia Chebinou, (202) 624-5451  
National Association of State Treasurers, Peter Barrett, (202) 624-8592  
National League of Cities, Lars Etkorn, (202) 626-3173  
National Association of Counties, Mike Belarmino, (202) 942-4254  
U.S. Conference of Mayors, Larry Jones, (202) 861-6709  
American Public Power Association, John Godfrey, (202) 467-2929  
Council on Infrastructure Financing Authorities, Rick Farrell, (202) 547-1866

**Government Finance Officers Association**  
**National Association of State Auditors, Comptrollers and Treasurers**  
**National Association of State Treasurers**  
**American Public Power Association**  
**Council of Infrastructure Financing Authorities**  
**International City/County Management Association**  
**International Municipal Lawyers Association**  
**National Association of Counties**  
**National Association of Health and Educational Facilities Finance Authorities**  
**National Association of Local Housing Finance Agencies**  
**National Council of State Housing Agencies**  
**National League of Cities**  
**U.S. Conference of Mayors**

February 13, 2013

Amias Gerety  
Deputy Assistant Secretary  
Financial Stability Oversight Council  
1500 Pennsylvania Avenue, NW  
Washington, DC 20220

**DOC ID: FSOC-2012-0003-0058**

Dear Assistant Secretary Gerety:

Thank you for the opportunity to comment on the Financial Stability Oversight Council's Proposed Recommendations regarding Money Market Mutual Fund Reforms. The organizations listed above representing state and local governments and authorities have serious concerns related to the proposed changes to the structure of money market mutual funds (MMMFs), due to our roles as investors in these products and as issuers of municipal securities that are purchased by these funds. While we have supported and continue to support initiatives that both strengthen money market funds and ensure that investors are investing in high-quality securities, we would like to voice our concerns about some of the Council's suggestions to alter the structure of these funds, especially the proposal to require money market funds to use a floating net asset value (NAV) rather than the current stable net asset value. When similar proposals were circulated at the SEC, we opposed them and our concerns remain.

It is also important to note that states invest in MMMFs for a variety of reasons both for themselves as an investment tool (as do local governments), and in their role managing local government investment pools (LGIPs). If the SEC rules are changed to adopt a daily floating NAV, states would have to alter their own statutes in order to comply, as many state statutes cite Rule 2a-7 as the model for their management of the LGIPs. Such a change would introduce a complex set of difficulties in terms of daily accounting that neither the states nor their investors (local governments) are readily equipped to handle.

The fixed NAV is a fundamental feature of money market mutual funds. As investors, many state and local governments look to MMMFs as part of their cash management practice. In the Government Finance Officers Association's Best Practice, "Use of Various Types of Mutual Funds by Public Cash Managers," governments are encouraged to look to money market funds for short-and medium-term investments, with appropriate cautions. One of the critical reasons for this recommendation is the fixed NAV feature found in these products. In fact, many governments have specific policies that mandate that they invest in products with stable values. These requirements and the popularity of MMMFs as a cash management tool reflect the fact that these funds are highly regulated, have minimal risk, and are easily booked by the investor. State and local governments currently have \$127 billion invested in these funds according to the Federal Reserve Bank.

Additionally, changing the fundamental feature of MMMFs from a fixed NAV to a floating NAV would dampen investor demand for municipal securities and therefore could deprive state and local governments and other borrowers of much-needed capital. Consider that MMMFs are the largest investor in short-term municipal bonds, holding 73% of all outstanding short-term bonds equaling nearly \$271 billion.<sup>1</sup> Creating a marketplace where the NAV changes from fixed to floating would make MMMFs far less attractive to investors, thereby limiting the ability of money market funds to purchase municipal securities. Losing this vital investing power could lead to higher debt issuance costs for many state and local governments across the country.

In 2010, the SEC reinforced the regulations covering money market mutual funds. We believe that further regulations involving the adoption of a floating NAV would cause many of our members to divest a significant percentage of their investments in MMMFs. Our members would then have to look at competing products that, in turn, could be more susceptible to market conditions, more difficult to account for and manage, more likely to pose greater market risks, and would be more expensive, increasing the costs and fees associated with investing. Furthermore, our members have found that commercial banks do not want to take large investments from state and local governments, because the cost of collateralization over the FDIC limit is too high.

To avoid these negative consequences, we believe that any further money market fund reforms must not involve eliminating this fundamental feature.

The FSOC proposals also ask whether any of the suggested further reforms, if ultimately deemed necessary, should exempt particular types of MMMFs, including those funds investing in state and local government securities.<sup>2</sup> While an exemption may help investors in tax-exempt municipal MMMFs, and therefore lessen the chance that these funds would shy away from purchasing municipal securities, this approach would not assist state and local governments that use MMMFs (including prime MMMFs<sup>3</sup>) for cash management and investment purposes. If the MMMFs that are available for state and local governments to purchase are to be saddled with a floating NAV feature, state and local governments would still be likely to refrain from purchasing these funds, and would have to turn to less safe, less liquid, and less desirable financing options.

If you have any questions about our comments, please contact Dustin McDonald, Director of the Government Finance Officers Association's Federal Liaison Center at 202-393-0208.

Thank you for considering our concerns.

Sincerely,

American Public Power Association, John Godfrey  
Council of Infrastructure Financing Authorities, Rick Farrell  
Government Finance Officers Association, Dustin McDonald  
International City/County Management Association, Beth Kellar  
International Municipal Lawyers Association, Chuck Thompson  
National Association of Counties, Mike Belarmino  
National Association of Health and Educational Facilities Finance Authorities, Chuck Samuels  
National Association of Local Housing Finance Agencies, John Murphy  
National Association of State Auditors, Comptrollers and Treasurers, Cornelia Chebinou  
National Association of State Treasurers, Peter Barrett  
National Council of State Housing Agencies, Garth Rieman  
National League of Cities, Lars Etzkorn  
U.S. Conference of Mayors, Larry Jones

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<sup>1</sup> Investment Company Institute and Bloomberg.

<sup>2</sup> The Proposals discuss three alternative reforms: floating NAV (Alternative One); a "minimum balance at risk" paired with a small capital buffer (Alternative Two); and larger capital buffers, perhaps paired with other risk-limiting regulations (Alternative Three).

<sup>3</sup> Prime MMMFs are taxable MMMFs that may invest in commercial paper and certificates of deposit issued by financial and non-financial businesses, as well as Treasury and government-agency securities.

**American Public Power Association  
Council of Development Finance Agencies  
Council of Infrastructure Financing Authorities  
Government Finance Officers Association  
International City/County Management Association  
International Municipal Lawyers Association  
National Association of Counties  
National Association of Local Housing Financing Agencies  
National Association of State Auditors, Comptrollers and Treasurers  
National Association of State Treasurers  
National League of Cities  
U.S. Conference of Mayors**

June 23, 2011

The Honorable Scott Garrett  
Chairman, Subcommittee on Capital Markets and Government Sponsored Enterprises  
Committee on Financial Services  
U.S. House of Representatives  
2129 Rayburn House Office Building  
Washington, DC 20515

The Honorable Maxine Waters  
Ranking Member, Subcommittee on Capital Markets and Government Sponsored Enterprises  
Committee on Financial Services  
U.S. House of Representatives  
2344 Rayburn House Office Building  
Washington, DC 20515

Dear Chairman Garrett and Ranking Member Waters:

We are pleased that the Capital Markets and Government Sponsored Enterprises Subcommittee is holding this hearing to look at the mutual funds market. We are particularly interested in money market mutual funds (MMMFs), due to our role as investors in these products, as well as issuers of municipal securities which are purchased by these funds. The state and local government groups listed above support initiatives that both strengthen money market funds and that ensure investors are investing in high-quality securities. However, we would like to voice our concerns about suggested changes to the structure of these funds, especially any changes from a stable to a floating net asset value (NAV).

Changing MMMFs from a fixed NAV to a floating NAV would dampen investor demand for the securities we offer and deprive state and local governments of much-needed capital. The fixed NAV is the fundamental feature of money market funds. Consider that MMMFs are the largest investor in short-term municipal bonds, holding 56% of all outstanding short-term bonds equaling nearly \$352 billion.<sup>1</sup> Creating a marketplace where the NAV changes from fixed to floating would make MMMFs far less attractive to investors, thereby limiting the ability of money market funds to purchase municipal securities. Losing this vital investing power could lead to higher debt issuance costs for many state and local governments across the country.

Additionally, as investors, many state and local governments look to MMMFs as part of their cash management practice. In the Government Finance Officer Association Best Practice, "Use of Various Types of Mutual Funds by Public Cash Managers," governments are encouraged to look to money market funds for short-term investments, with appropriate cautions. One of the critical reasons for this recommendation is the fixed NAV found in these products. In fact, many governments have specific policies that mandate stable values, and money market funds are to be used for their short-term investments due to the fixed NAV. Furthermore, MMMFs are a popular cash management tool because they are highly regulated, have minimal risk, and are easily booked.

If the Securities and Exchange Commission were to adopt a floating NAV, the organizations listed above expect that many, if not all, of their members would divest a significant percentage of their investments in MMMFs and would have to look at competing products that, in turn, could be more susceptible to market conditions, more difficult to account for and manage, more likely to pose greater market risks, and more expensive, increasing the costs and fees associated with investing.

To avoid these negative consequences, we believe that any money market fund reforms must refrain from eliminating this fundamental feature.

Thank you for considering our concerns and for holding this hearing on mutual funds.

Sincerely,

American Public Power Association, Amy Hille, 202-467-2929  
Council of Development Finance Agencies, Toby Rittner, 614-224-1300  
Council of Infrastructure Financing Authorities, Rick Farrell, 202-547-1866  
Government Finance Officers Association, Susan Gaffney, 202-393-8468  
International City/County Management Association, Beth Kellar, 202-289-4262  
International Municipal Lawyers Association, Chuck Thompson, 202-466-5424 x7110  
National Association of Counties, Mike Belarimo, 202-942-4254  
National Association of Local Housing Financing Agencies, John Murphy, 202-367-1197  
National Assn. of State Auditors, Comptrollers and Treasurers, Cornelia Chebinou, 202-624-5451  
National Association of State Treasurers, Kevin Johnson, 202-624-8592  
National League of Cities, Lars Etzkorn, 202-626-3173  
U.S. Conference of Mayors, Larry Jones, 202-861-6709

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<sup>i</sup> Investment Company Institute, letter to SEC, January 10, 2011, page 16.

**American Public Power Association  
Council of Development Finance Agencies  
Council of Infrastructure Financing Authorities  
Government Finance Officers Association  
International City/County Managers Association  
International Municipal Lawyers Association  
National Association of Counties  
National Association of Local Housing Financing Agencies  
National Association of State Auditors, Comptrollers and Treasurers  
National Association of State Treasurers  
National League of Cities  
U.S. Conference of Mayors**

January 10, 2011

Ms. Elizabeth Murphy  
Secretary  
Securities and Exchange Commission  
100 F St., N.E.  
Washington, DC 20549-1090

Re: Request for Comment on the President's Working Group Report on Money  
Market Fund Reform (Release No. IC-29497; File No. 4-619)

Dear Ms. Murphy,

The organizations listed above are pleased to comment on the SEC's consideration of the President's Working Group on Financial Markets report, specifically on possible money market reforms, entitled Money Market Fund Reform Options. As we have stated in previous comments to the SEC, notably to proposed changes to SEC Rule 2a-7 in 2009, we support initiatives to strengthen money market funds and ensure that investors are investing in high-quality securities. However, as investors in money market mutual funds (MMMFs), we are concerned about any changes that would alter the nature of these products and eliminate or impede our ability to purchase these securities. In our additional role as issuers of municipal bonds, we are concerned that such changes would dampen investor demand for the securities we offer and deprive state and local governments of much-needed capital.

We are particularly concerned with the issue of whether the SEC should propose or adopt a rule that would change the fixed net asset value (NAV) – the hallmark of money market funds – to a floating net asset value. We believe that such a move would be harmful to state and local governments and the entire MMMF market. The fixed NAV is the fundamental feature of money market funds, and changing its structure likely would eliminate the market for these

products by forcing state and local governments, along with many other institutional investors, to divest their MMMF holdings.

Shrinking the market for MMMFs, in turn, would have severe consequences for state and local finances. MMMFs are the largest investor in short-term municipal bonds, holding 65% of all outstanding short-term bonds equaling nearly \$500 billion.<sup>1</sup> Changing the NAV from fixed to floating would make MMMFs far less attractive to investors, thereby limiting the availability for money market funds to purchase municipal securities. Losing this vital investing power could lead to higher debt issuance costs for many state and local governments across the country. Forcing money market funds to float their NAV could thus deprive state and local governments of much-needed capital.

As investors, many state and local governments look to MMMFs as part of their cash management practice. In the Government Finance Officer Association Best Practice, "Use of Various Types of Mutual Funds by Public Cash Managers," governments are encouraged to look to money market funds for short-term investments, with appropriate cautions. One of the critical reasons for this recommendation is the fixed NAV found in these products. In fact, many governments have specific policies that mandate stable values, and money market funds are to be used for their short-term investments due to the fixed NAV. MMMFs are a popular cash management tool because they are highly regulated, have minimal risk, and are easily booked. If the SEC were to adopt a floating NAV for MMMFs, the organizations listed above expect that many, if not all, of their members would divest a significant percentage of their MMMFs and would have to look at competing products that, in turn, could be more susceptible to market conditions, more difficult to account for and manage, and may pose market risk.

Therefore, in considering the options presented in the President's Working Group on Financial Markets report, we recommend that the SEC and the Financial Stability Oversight Council (FSOC) be cognizant of the potential negative effects on state and local governments of any proposals that would fundamentally alter money market mutual funds, in particular those that would directly or indirectly force these funds to float their NAVs. If the Commission or the FSOC does plan to advance the idea of a floating NAV, we request that they provide a hearing and formal proposal of rules for comment and thorough discussion.

Thank you for the opportunity to comment on the SEC's consideration of the recommendations made in the President's Working Group on Financial Markets report on money market fund reform. If you have any questions about this letter, please contact Susan Gaffney, Director of the Government Finance Officers Association's Federal Liaison Center at 202-393-8468.

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<sup>1</sup> Report of the Money Market Working Group, Investment Company Institute, March 2009, pages 18-19.

Sincerely,

American Public Power Association

Council of Development Finance Agencies, Toby Rittner

Council of Infrastructure Financing Authorities, Rick Farrell

Government Finance Officers Association, Susan Gaffney

International City/County Managers Association, Beth Kellar

International Municipal Lawyers Association, Chuck Thompson

National Association of Counties, Mike Belarmino

National Association of Local Housing Financing Agencies, John Murphy

National Association of State Auditors, Comptrollers and Treasurers, Cornelia Chebinou

National Association of State Treasurers, Jim Currie

National League of Cities, Lars Etzkorn

U.S. Conference of Mayors, Larry Jones