607 Pollock St., New Bern, NC 28562

CURRENT POSITION

Manhattan Institute for Policy Research

New York, NY

Director, Legal Policy Senior Fellow 2003-Present 2010-Present

- Manage legal policy efforts for non-partisan 501(c)(3) think tank.
 - Develop and communicate ideas for reforming the American legal system.
 - Prepare and oversee empirical analyses, policy development, and popular communications.
 - Assist with external affairs, development, editorial, and communications functions.
- Engage in written research and advocacy, as both an author and editor.
 - Authored The Unelected: How an Unaccountable Elite Is Governing America (2020).
 - Have authored scores of policy white papers, book chapters, and articles in law journals, including the *Yale Journal on Regulation* and *Harvard Business Law Review*.
 - Have edited many papers written by leaders in the academy and private practice.
 - Have written hundreds of popular opinion pieces leading national periodicals including The Wall Street Journal, The Washington Post, National Law Journal, and USA Today.
 - Policy expertise in civil litigation, corporate criminal investigations, corporate governance, securities regulation, and administrative law.
- Speak regularly to specialized and popular audiences on legal-policy issues.
 - Have testified before both houses of Congress, state and municipal legislative bodies, and international government bodies.
 - Have been consulted by the U.S. Sentencing Commission, the Administrative Conference of the United States, and the Executive Office of the President.
 - Have made hundreds of media appearances in such outlets as PBS, Fox News, MSNBC, CNBC, Fox Business, Bloomberg, C-Span, and NPR.

Awards

Directorship 100: Published by the National Association of Corporate Directors, designating the individuals most influential over U.S. corporate governance (multiple occasions).

Legal Reform Champion: Research: Awarded by the U.S. Chamber of Commerce Institute for Legal Reform, for *Trial Lawyers, Inc.* series of publications on civil litigation in America.

BOARDS AND OTHER AFFILIATIONS

New Bern Housing Authority (New Bern, NC), *Commissioner* (2023-Present), *Treasurer* (2025-Present) Carolina Alumni (UNC-Chapel Hill) (Chapel Hill, NC), *Director* (2023-Present)

Center for Constitutional Responsibility (Arlington, VA), Director (2022-Present)

Elizabeth City State University (Elizabeth City, NC), *Trustee* (2021-Present), *Chairman*, Committee on Finance, Advancement, and Audit (2023-Present), Chancellor's Search Advisory Committee (2025)

Tryon Palace Foundation (New Bern, NC), *Director* (2020-Present), *Chairman*, Legislative Committee African-American Heritage & Culture Center of New Bern, *Director* (2019-Present), *Treasurer* (2020-25)

First Presbyterian Church (New Bern, NC), Elder (2022-2025), Pastor Nominating Comm. (2020-21)

Copland Fabrics, Inc. (Hopedale, NC), Director (1998-2023), Vice Chairman (2018-2023)

Epiphany School of Global Studies (New Bern, NC), Trustee (2019-2020)

Copland Industries, Inc. (Hopedale, NC), Director (1997-2019), Vice Chairman (2018-2019)

Union Church of Pocantico Hills (Sleepy Hollow, NY), Trustee (2014-19), President, Treasurer

PRIOR POSITIONS

McKinsey and Company

Associate

Assisted post-merger management for major pharmaceutical companies and banks.

- Developed high-net-worth client strategy for financial institutions.
- Helped firm's internal asset manager evaluate private and public equity portfolio.

United States Court of Appeals for the Second Circuit

Law Clerk, Chief Judge Ralph K. Winter

Chase Securities, Inc. New York, NY Summer 1998 Summer Associate, Investment Banking

Moore & Van Allen Charlotte, NC Summer Associate, Corporate Law

Robinson, Bradshaw & Hinson Charlotte, NC Summer Associate. Law Summer 1997

EDUCATION

Yale University New Haven, CT

Juris Doctor 2003 1999 Master of Business Administration, Finance Concentration

Awards: John M. Olin Fellow in Law and Economics

Coker Fellow in Constitutional Law

Leadership: Teaching Fellow in Macroeconomics, Game Theory

Yale Federalist Society, Vice President

Yale Journal on Regulation, Articles Editor, Submissions Committee

Yale Skeet & Trap Team, Captain, ACUI National Championships (AA, Skeet)

London School of Economics and Political Science

London, UK

Master of Science in Politics of the World Economy

1995

Leadership: Millennium Journal of International Studies, Submissions Committee

University of North Carolina at Chapel Hill

Chapel Hill, NC

Bachelor of Arts with Highest Distinction, Economics with Highest Honors

1994

John Motley Morehead Scholar Awards:

> National Merit Scholar Honors Prize in Economics

Phi Beta Kappa

Leadership: Student Body President

Carolina Critic, Publisher, Editor

OTHER

References and full list of writings available upon request.

New York, NY

New York, NY

1999-2000

2000-2002

Summer 1997