Melissa G. Dalton

Acting Assistant Secretary of Defense for Strategy, Plans, and Capabilities



Melissa Dalton is the Acting Assistant Secretary of Defense for Strategy, Plans, and Capabilities. She is responsible for advising the Secretary of Defense and other senior defense leaders on national security and defense strategy; the forces, contingency plans, and associated posture necessary to implement the defense strategy; nuclear deterrence and missile defense policy; and security cooperation plans and policies. Ms. Dalton ensures that the Department of Defense (DoD)'s program and budget

decisions support and advance senior DoD leaders' strategic direction, especially as articulated in defense planning guidance.

Prior to her appointment as the Principal Deputy Assistant Secretary of Defense for Strategy, Plans, and Capabilities in January 2021, Ms. Dalton was a senior fellow and deputy director of the Center for Strategic and International Studies (CSIS) International Security Program and director of the Cooperative Defense Project. Her CSIS research focused on reinforcing the principled foundations of U.S. defense strategy and military operations. Prior to joining CSIS in 2014, Ms. Dalton served for a decade as a career civil servant in the Bush and Obama Administrations at DoD. Her assignments included senior advisor for force planning, special assistant to the Under Secretary of Defense for Policy, policy adviser to the commander of the International Security Assistance Force in Kabul, Afghanistan, and country director for Lebanon and Syria in the Office of the Under Secretary of Defense for Policy. She also served as an intelligence analyst at the Defense Intelligence Agency.

Ms. Dalton holds a B.A. in foreign affairs from the University of Virginia and an M.A. in international relations from the Johns Hopkins University

School of Advanced International Studies. She is a member of the Council on Foreign Relations and was a Council on Foreign Relations International Affairs Fellow. She was appointed by Congress to serve on the Syria Study Group in 2019