Witness Statement for Jason W. Gaines, Senior Vice President and General Manager of the Munition Systems Business Unit of General Dynamics Ordnance and Tactical Systems (GD-OTS)

Thank you Mr. Chairman.

Good afternoon Chairman Norcross, Ranking Member Hartzler and distinguished members of the Subcommittee. I appreciate the opportunity to appear before this subcommittee to testify on the possible ways & means to successfully modernize the US production of conventional ammunition.

I am pleased to be joined by my fellow witnesses - - all of whom I have personally worked with, and respect as distinguished industry colleagues. I also wish to acknowledge our Army Leadership present here this morning, whose mission we all proudly serve. I also wish to thank this Committee for your continued support of the ammunition industrial base, as well as your keen interest in the needed modernization of our vital production enterprise.

I am honored to be here today, representing General Dynamics Ordnance and Tactical Systems (GD-OTS) as the Senior Vice President of the Munition Systems Business Unit. In addition to serving as the systems integrator for over 60 configurations of fielded ammunition end items, General Dynamics-Ordnance & Tactical Systems is also the most prolific producer of energetics, components and subsystems servicing the US munitions and missile sectors.

My Munitions Systems business unit is dedicated to providing full families of tactical & training ammunition across all medium and large calibers of ammunition. I am especially proud to be representing our 1,600 employees across our 10 operating facilities. My focus today pertains to our Scranton Operations, where we operate the Scranton Army Ammunition Plant. General Dynamics took over operation of the Scranton Plant in 2006, when General Dynamics acquired Chamberlain Manufacturing - - and we have been the continuous operator ever since. The dedicated 265 Scranton

employees produce the metal parts, (or projectile bodies), for all US Army and Marine Corps artillery programs, as well as Navy 5”54 shell bodies. The Scranton Army Ammunition Plant is truly a national strategic asset, producing in excess of 28M artillery and mortar projectile bodies over the past 60+ years. It is a highly-specialized manufacturing center with production capabilities and capacity un-matched anywhere in the free world. Our Scranton workforce is proud of its’ safety record and the reliability of its products in support of our US artillery and mortar units on the battlefield.

At the present time, the Scranton Army Ammunition Plant faces a dual challenge in modernizing both its aged infrastructure as well as its production capabilities to meet current and future mortar and artillery needs. This is particularly challenging as we prepare to produce the next-generation of artillery projectiles that will be fielded as part of the Army’s artillery modernization efforts. This will involve the introduction of multiple new projectile configurations, each requiring some level of unique production equipment and tooling. More importantly though, is the need for critical infrastructure upgrades that are an absolute imperative in restoring the requisite production capability - - required to fulfill Scranton’s core mission.

Our US Army customer has been actively working with us to identify, and fund these critical infrastructure improvements – with several Scranton facility projects being readied for funding, award & execution yet this year. This includes an imminent award to modernize Scranton’s production capability to support the production of next generation 155mm XM1128 projectiles. We applaud the US Army’s innovative thinking and approach in accelerating this effort and award.

My primary concern is the need to maintain a continued focus on this type of transactional velocity - - the ability to obligate funding and execute modernization scope on time and under budget. I believe

this is the way that we, the US industrial base can meet the US Army's Long-Range Precision Fires modernization and fielding timelines - - with an urgent and collaborative strategic focus.

The Scranton Army Ammunition Plant will remain an integral component of the US Army's artillery modernization success. Our proud Scranton team, in conjunction with our US Army stewards - - stand ready to not only meet this modernization challenge, but exceed the fielding objectives of the US Army's must-have Long-Range Precision Fires mission. I look forward to answering your questions and informing a success path for modernizing the US production of conventional ammunition.