

## Peter Levine

Peter Levine is a senior fellow at the Institute for Defense Analyses. His IDA publications include *Civilian Personnel Reform at the Department of Defense: Lessons from the Failure of the National Security Personnel System* (NS P-8656, October 2017); *Lessons from the Never-Ending Search for Acquisition Reform* (NS P-8951, May 2018); and *Auditing the Pentagon, A Road to Nowhere?* (NS P-9121, September 2018).

From April 2016 to January 2017, Mr. Levine served as Acting Under Secretary of Defense for Personnel and Readiness. In this capacity, he was the principal assistant and advisor to the Secretary on military and civilian personnel policy and management. He played a key role in developing the Secretary's Force of the Future initiative and the Department's policy for the equal treatment of transgender service members.

From May 2015 to April 2016, Mr. Levine served as the Deputy Chief Management Officer of the Department of Defense. As DCMO, he was the senior advisor to the Secretary on business transformation. He led the Secretary's review of the Goldwater-Nichols Act and the Department's efforts to and achieve greater efficiencies in management, headquarters, and overhead functions.

Prior to his appointment as DCMO, Mr. Levine served on the staff of the Senate Armed Services Committee from August 1996 to February 2015, including two years as Staff Director, eight years as General Counsel, and eight years as minority counsel. Throughout this period, Mr. Levine was responsible for providing legal advice on legislation and nominations, and advised members of the Committee on acquisition policy, civilian personnel policy, and defense management issues affecting the Department of Defense. Mr. Levine played an important role in the enactment of the Military Commissions Act of 2009, the Weapon Systems Acquisition Reform Act of 2009, the Acquisition Improvement and Accountability Act of 2007, the Detainee Treatment Act of 2005, and numerous defense authorization acts.

Mr. Levine served as counsel to Senator Carl Levin of Michigan from 1995 to 1996, and as counsel to the Subcommittee on Oversight of Governmental Management of the Senate Committee on Governmental Affairs from 1987 to 1994. In this capacity, Mr. Levine played a key role in the enactment of the Lobbying Disclosure Act of 1995, the Federal Acquisition Streamlining Act of 1994, and the Whistleblower Protection Act of 1989.

Mr. Levine was an Associate at the law firm Crowell and Moring from 1983 to 1987. He received a Bachelor of Arts degree summa cum laude from Harvard College and a Juris Doctor degree magna cum laude from Harvard Law School.