



The Hon. David L. Norquist
President and Chief Executive Officer
National Defense Industrial Association (NDIA)

The Hon. David L. Norquist is President and Chief Executive Officer of the National Defense Industrial Association (NDIA), the largest U.S. defense trade association. He joined NDIA on May 1, 2022.

Mr. Norquist has over 35 years of public and private sector experience in national security and federal financial management. This includes serving in three Senate confirmed positions: the Chief Financial Officer (CFO) of the Department of Homeland Security, the Under Secretary of Defense Comptroller/CFO of the Department of Defense (DoD), and the 34th Deputy Secretary of Defense.

As Deputy Secretary of Defense, Mr. Norquist was responsible for the day-to-day operations of the DoD, including managing the Pentagon's budget and personnel. In addition, he led reforms in the department's business processes and realigned investments to address the challenges of multi-domain warfare.

As the Under Secretary of Defense (Comptroller) and CFO, he supported the National Defense Strategy (NDS) through the development and execution of the annual defense budget of more than \$680 billion. Mr. Norquist also strengthened accountability to the taxpayer by implementing DoD's first department-wide financial statement audit.

Mr. Norquist began his career in 1989 as a Presidential Management Fellow supporting Army intelligence as a program and budget analyst with assignments on the Army staff, a major command, a defense agency, and at an overseas field site.

Following his time with the Army, Mr. Norquist served for six years with the House Appropriations Subcommittee on Defense as a professional staff member, where he focused on Air Force aircraft, munitions, ballistic missile defense, and information assurance.

Between his tours of government service, Mr. Norquist was a partner with Kearney and Company, a certified public accounting firm.

Mr. Norquist was born in Concord, MA. He is a 1989 graduate of the University of Michigan, where he received a BA in Political Science and a Master's in Public Policy. He also holds an MA in National Security Studies from Georgetown University.