

Frank Hoffman, Ph.D.



Frank Hoffman is a Distinguished Research Fellow at the Institute for National Strategic Studies at the National Defense University. He has been at NDU since 2011, and focuses his research on national security strategies, defense policy, military theory, future of conflict, and joint force development. Prior to this position, he worked for over 30 years with the U.S. Marines and the Department of the Navy. He retired from the Marine Corps Reserves in 2001 at the grade of Lieutenant Colonel. He has twice served as a senior political appointee, in the Clinton, Bush, and Obama Administrations. His last appointment was as Deputy Director of the Office of Program Appraisal from August 2009 to June 2011. He was appointed to the Senior Executive Service in October 2009. Before his service in the Obama Administration, Dr. Hoffman was a Research Fellow at the Center for Emerging Threats and Opportunities (CETO) in Quantico, VA from 2001 to July 2009. While working at CETO, he led numerous Marine research studies and was a chapter author for FM 3-24, the counterinsurgency manual.

Dr. Hoffman has served as a consultant to the intelligence community, the Defense Department, and Joint Forces Command, NATO, and numerous corporations on the emerging security environment. He has lectured at most U.S. military educational institutions, and in Asia, Europe, and the Middle East.

He is a frequent contributor to professional military and foreign policy journals, having published over 100 articles and essays, and authored *Decisive Force: The New American Way of War* (Praeger 1996) and numerous book chapters. His latest work includes chapters in *Lessons Encountered, Learning from the Long War*, and in *Charting a Course: Strategic Choices for a New Administration*, published by NDU in 2015 and 2016. His awards include the Department of the Navy Distinguished Civilian Service Medal, the Navy Superior Civilian Service Medal, two Navy Commendation Medals, and a Navy Achievement Medal.

Dr. Hoffman graduated from the University of Pennsylvania in 1978 (Wharton School, B.S. Economics). He also holds Master's degrees from George Mason University (M.Ed.) and the Naval War College (M.A., National Strategic Studies with highest distinction). He earned a Ph.D. from the Department of War Studies, King's College, London.

Recent Articles and Studies

“The United States and Strategy: The Unspannable Bridge,” in *Liberal Ways of War*, Alan Cromartie, ed., Abingdon, UK: Routledge, 2014.

“Crafting “Good” Strategy,” *Naval Institute Proceedings*, April 2012.

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