

Suspend the Rules and Pass the Bill, S. 1550, With an Amendment
**(The amendment strikes all after the enacting clause and inserts a
new text)**

114TH CONGRESS
2^D SESSION

S. 1550

IN THE HOUSE OF REPRESENTATIVES

NOVEMBER 30, 2015

Referred to the Committee on Oversight and Government Reform

AN ACT

To amend title 31, United States Code, to establish entities tasked with improving program and project management in certain Federal agencies, and for other purposes.

1 *Be it enacted by the Senate and House of Representa-*
2 *tives of the United States of America in Congress assembled,*

1 **SECTION 1. SHORT TITLE.**

2 This Act may be cited as the “Program Management
3 Improvement Accountability Act”.

4 **SEC. 2. PROJECT MANAGEMENT.**

5 (a) DEPUTY DIRECTOR FOR MANAGEMENT.—

6 (1) ADDITIONAL FUNCTIONS.—Section 503 of
7 title 31, United States Code, is amended by adding
8 at the end the following:

9 “(c) PROGRAM AND PROJECT MANAGEMENT.—

10 “(1) REQUIREMENT.—Subject to the direction
11 and approval of the Director, the Deputy Director
12 for Management or a designee shall—

13 “(A) adopt governmentwide standards,
14 policies, and guidelines for program and project
15 management for executive agencies;

16 “(B) oversee implementation of program
17 and project management for the standards,
18 policies, and guidelines established under sub-
19 paragraph (A);

20 “(C) chair the Program Management Pol-
21 icy Council established under section 1126(b);

22 “(D) establish standards and policies for
23 executive agencies, consistent with widely ac-
24 cepted standards for program and project man-
25 agement planning and delivery;

1 “(E) engage with the private sector to
2 identify best practices in program and project
3 management that would improve Federal pro-
4 gram and project management;

5 “(F) conduct portfolio reviews to address
6 programs identified as high risk by the Govern-
7 ment Accountability Office;

8 “(G) not less than annually, conduct port-
9 folio reviews of agency programs in coordination
10 with Project Management Improvement Officers
11 designated under section 1126(a)(1) to assess
12 the quality and effectiveness of program man-
13 agement; and

14 “(H) establish a 5-year strategic plan for
15 program and project management.

16 “(2) APPLICATION TO DEPARTMENT OF DE-
17 FENSE.—Paragraph (1) shall not apply to the De-
18 partment of Defense to the extent that the provi-
19 sions of that paragraph are substantially similar to
20 or duplicative of—

21 “(A) the provisions of chapter 87 of title
22 10; or

23 “(B) policy, guidance, or instruction of the
24 Department related to program management.”.

1 (2) DEADLINE FOR STANDARDS, POLICIES, AND
2 GUIDELINES.—Not later than 1 year after the date
3 of enactment of this Act, the Deputy Director for
4 Management of the Office of Management and
5 Budget shall issue the standards, policies, and
6 guidelines required under section 503(c) of title 31,
7 United States Code, as added by paragraph (1).

8 (3) REGULATIONS.—Not later than 90 days
9 after the date on which the standards, policies, and
10 guidelines are issued under paragraph (2), the Dep-
11 uty Director for Management of the Office of Man-
12 agement and Budget, in consultation with the Pro-
13 gram Management Policy Council established under
14 section 1126(b) of title 31, United States Code, as
15 added by subsection (b)(1), and the Director of the
16 Office of Management and Budget, shall issue any
17 regulations as are necessary to implement the re-
18 quirements of section 503(c) of title 31, United
19 States Code, as added by paragraph (1).

20 (b) PROGRAM MANAGEMENT IMPROVEMENT OFFI-
21 CERS AND PROGRAM MANAGEMENT POLICY COUNCIL.—

22 (1) AMENDMENT.—Chapter 11 of title 31,
23 United States Code, is amended by adding at the
24 end the following:

1 **“§ 1126. Program management improvement officers**
2 **and program management policy council**

3 “(a) PROGRAM MANAGEMENT IMPROVEMENT OFFI-
4 CERS.—

5 “(1) DESIGNATION.—The head of each agency
6 described in section 901(b) shall designate a senior
7 executive of the agency as the Program Management
8 Improvement Officer of the agency.

9 “(2) FUNCTIONS.—The Program Management
10 Improvement Officer of an agency designated under
11 paragraph (1) shall—

12 “(A) implement program management poli-
13 cies established by the agency under section
14 503(c); and

15 “(B) develop a strategy for enhancing the
16 role of program managers within the agency
17 that includes the following:

18 “(i) Enhanced training and edu-
19 cational opportunities for program man-
20 agers that shall include—

21 “(I) training in the relevant com-
22 petencies encompassed with program
23 and project manager within the pri-
24 vate sector for program managers;
25 and

1 “(II) training that emphasizes
2 cost containment for large projects
3 and programs.

4 “(ii) Mentoring of current and future
5 program managers by experienced senior
6 executives and program managers within
7 the agency.

8 “(iii) Improved career paths and ca-
9 reer opportunities for program managers.

10 “(iv) A plan to encourage the recruit-
11 ment and retention of highly qualified indi-
12 viduals to serve as program managers.

13 “(v) Improved means of collecting and
14 disseminating best practices and lessons
15 learned to enhance program management
16 across the agency.

17 “(vi) Common templates and tools to
18 support improved data gathering and anal-
19 ysis for program management and over-
20 sight purposes.

21 “(3) APPLICATION TO DEPARTMENT OF DE-
22 FENSE.—This subsection shall not apply to the De-
23 partment of Defense to the extent that the provi-
24 sions of this subsection are substantially similar to
25 or duplicative of the provisions of chapter 87 of title

1 10. For purposes of paragraph (1), the Under Sec-
2 retary of Defense for Acquisition, Technology, and
3 Logistics (or a designee of the Under Secretary)
4 shall be considered the Program Management Im-
5 provement Officer.

6 “(b) PROGRAM MANAGEMENT POLICY COUNCIL.—

7 “(1) ESTABLISHMENT.—There is established in
8 the Office of Management and Budget a council to
9 be known as the ‘Program Management Policy
10 Council’ (in this subsection referred to as the ‘Coun-
11 cil’).

12 “(2) PURPOSE AND FUNCTIONS.—The Council
13 shall act as the principal interagency forum for im-
14 proving agency practices related to program and
15 project management. The Council shall—

16 “(A) advise and assist the Deputy Director
17 for Management of the Office of Management
18 and Budget;

19 “(B) review programs identified as high
20 risk by the General Accountability Office and
21 make recommendations for actions to be taken
22 by the Deputy Director for Management of the
23 Office of Management and Budget or a des-
24 ignee;

1 “(C) discuss topics of importance to the
2 workforce, including—

3 “(i) career development and workforce
4 development needs;

5 “(ii) policy to support continuous im-
6 provement in program and project manage-
7 ment; and

8 “(iii) major challenges across agencies
9 in managing programs;

10 “(D) advise on the development and appli-
11 cability of standards governmentwide for pro-
12 gram management transparency; and

13 “(E) review the information published on
14 the website of the Office of Management and
15 Budget pursuant to section 1122.

16 “(3) MEMBERSHIP.—

17 “(A) COMPOSITION.—The Council shall be
18 composed of the following members:

19 “(i) Five members from the Office of
20 Management and Budget as follows:

21 “(I) The Deputy Director for
22 Management.

23 “(II) The Administrator of the
24 Office of Electronic Government.

1 “(III) The Administrator of Fed-
2 eral Procurement Policy.

3 “(IV) The Controller of the Of-
4 fice of Federal Financial Manage-
5 ment.

6 “(V) The Director of the Office
7 of Performance and Personnel Man-
8 agement.

9 “(ii) The Program Management Im-
10 provement Officer from each agency de-
11 scribed in section 901(b).

12 “(iii) Any other full-time or perma-
13 nent part-time officer or employee of the
14 Federal Government or member of the
15 Armed Forces designated by the Chair-
16 person.

17 “(B) CHAIRPERSON AND VICE CHAIR-
18 PERSON.—

19 “(i) IN GENERAL.—The Deputy Di-
20 rector for Management of the Office of
21 Management and Budget shall be the
22 Chairperson of the Council. A Vice Chair-
23 person shall be elected by the members and
24 shall serve a term of not more than 1 year.

1 “(ii) DUTIES.—The Chairperson shall
2 preside at the meetings of the Council, de-
3 termine the agenda of the Council, direct
4 the work of the Council, and establish and
5 direct subgroups of the Council as appro-
6 priate.

7 “(4) MEETINGS.—The Council shall meet not
8 less than twice per fiscal year and may meet at the
9 call of the Chairperson or a majority of the members
10 of the Council.

11 “(5) SUPPORT.—The head of each agency with
12 a Project Management Improvement Officer serving
13 on the Council shall provide administrative support
14 to the Council, as appropriate, at the request of the
15 Chairperson.”.

16 (2) REPORT REQUIRED.—Not later than 1 year
17 after the date of enactment of this Act, the Director
18 of the Office of Management and Budget, in con-
19 sultation with each Program Management Improve-
20 ment Officer designated under section 1126(a)(1) of
21 title 31, United States Code, shall submit to Con-
22 gress a report containing the strategy developed
23 under section 1126(a)(2)(B) of such title, as added
24 by paragraph (1).

1 (c) PROGRAM AND PROJECT MANAGEMENT PER-
2 SONNEL STANDARDS.—

3 (1) DEFINITION.—In this subsection, the term
4 “agency” means each agency described in section
5 901(b) of title 31, United States Code, other than
6 the Department of Defense.

7 (2) REGULATIONS REQUIRED.—Not later than
8 180 days after the date on which the standards,
9 policies, and guidelines are issued under section
10 503(c) of title 31, United States Code, as added by
11 subsection (a)(1), the Director of the Office of Per-
12 sonnel Management, in consultation with the Direc-
13 tor of the Office of Management and Budget, shall
14 issue regulations that—

15 (A) identify key skills and competencies
16 needed for a program and project manager in
17 an agency;

18 (B) establish a new job series, or update
19 and improve an existing job series, for program
20 and project management within an agency; and

21 (C) establish a new career path for pro-
22 gram and project managers within an agency.

23 (d) GAO REPORT ON EFFECTIVENESS OF POLICIES
24 ON PROGRAM AND PROJECT MANAGEMENT.—Not later
25 than 3 years after the date of enactment of this Act, the

1 Government Accountability Office shall issue, in conjunc-
2 tion with the High Risk list of the Government Account-
3 ability Office, a report examining the effectiveness of the
4 following on improving Federal program and project man-
5 agement:

6 (1) The standards, policies, and guidelines for
7 program and project management issued under sec-
8 tion 503(c) of title 31, United States Code, as added
9 by subsection (a)(1).

10 (2) The 5-year strategic plan established under
11 section 503(c)(1)(H) of title 31, United States Code,
12 as added by subsection (a)(1).

13 (3) Program Management Improvement Offi-
14 cers designated under section 1126(a)(1) of title 31,
15 United States Code, as added by subsection (b)(1).

16 (4) The Program Management Policy Council
17 established under section 1126(b)(1) of title 31,
18 United States Code, as added by subsection (b)(1).